

# **MARYLAND NATIONAL GUARD**

ANNUAL REPORT  
FISCAL YEAR 1991



# Home from



*GROUNDSWELL: Families rush to greet returning citizen-soldiers of the Maryland Army National Guard's 1229th Transportation Company from Crisfield as they arrive at Langley Air Force Base, Va. (Photo by Spc. Rick Roth)*



*HAPPIER DAYS: Tech. Sgt. Patrick G. McFaul Jr., 135th Mobile Aerial Port Flight, enjoys a day with his family after returning home from an airbase in the Saudi desert. (Photo by Capt. Mike Milord)*

# Persian Gulf . . .

## Great Job!



The warm reception of Spc. Joseph D. Eure, 1229th Transportation Company, Maryland Army National Guard, leaves no doubt that he was missed by son, Joey and his family. (Photo by Spc. Rick Roth)



**PREAKNESS PARADE HEROES:** Outfitted in desert battle dress uniforms, 290th Military Police Company soldiers ride high during the 1991 Preakness parade. (Photo by Spc. Rick Roth)



**THANK GOD HE MADE IT:** A son awaits the arrival of a bus that will bring his dad to the Edgewood Armory as the Maryland Army National Guard's 29th Air Traffic Control Group returns from Operation Desert Storm. (Photo by Capt. Mike Milord)

"...who we were? We were 541,000 soldiers, sailors, airmen, marines, and coast guardsmen. We were the U.S. military, and we are damn proud of it. But we were more than that. We were all volunteers, and we were regulars. We were Reservists, and we were National Guardsmen, serving side-by-side as we have in every war, because that's what the U.S. military is..."

**MARYLAND NATIONAL GUARD**  
Marylanders meeting the challenge . . .  
Marylanders At Their Best

General H. Norman Schwarzkopf  
Commander in Chief  
U.S. Central Command  
Delivered May 8, 1991 to the Joint  
Session of the U.S. Congress



**WILLIAM DONALD SCHAEFER**  
GOVERNOR  
COMMANDER-IN-CHIEF

**STATE OF MARYLAND**  
MILITARY DEPARTMENT  
FIFTH REGIMENT ARMORY  
29TH DIVISION STREET  
BALTIMORE, MARYLAND 21201-2288

**JAMES F. FRETTERD**  
MAJOR GENERAL  
THE ADJUTANT GENERAL

December 31, 1991

The Honorable William Donald Schaefer  
Governor  
State House  
Annapolis, Maryland 21401

Dear Governor Schaefer:

I am pleased to submit our fiscal year 1991 annual report for the Military Department of Maryland.

When I look back upon the time period of October 1, 1990-September 30, 1991, I see a year when the nation's involvement in the Persian Gulf War surely tested the Maryland National Guard to its fullest. It was a year of sadness as we watched more than 750 members of the Maryland Army and Air National Guard mobilize for Operation Desert Shield/Storm—and of great happiness when our armed forces won so convincingly, and every one of our soldiers and airmen returned home safe and sound.

You were there when the 290th Military Police Company marched down the street in Towson in mid November 1990 in a farewell parade. You were there when this same unit returned to a tumultuous welcome at Fort Meade in late April 1991. All of us were caught up in an emotional merry-go-round throughout the Persian Gulf War build-up, the actual combat and the demobilization.

Perhaps nothing epitomized the past year than the tremendous groundswell of public support that permeated the entire country. You and the Maryland legislature, as well as our fellow citizens, never wavered in your heartfelt and steadfast support. I will never forget it, nor will our grateful soldiers, airmen and their families.

I've said it many times: mobilization preparedness is the name of the game for the Maryland National Guard. It's the reason for our existence. We serve our fellow citizens best when we are fully prepared for something we all hope and pray will not happen. We train hard and long both in the United States and spots throughout the world to achieve a level of readiness that the American taxpayer wants and deserves. This high state of readiness accrues to the benefit of our neighbors and communities during civil emergencies in our state.

During the past 12 months, we have initiated two major programs directly related to our readiness: Total Quality Leadership and the Army Communities of Excellence. Thus, we are concentrating our efforts on improving services to our soldiers and upgrading our physical environment.

"Customer service" will undergird everything we do. We must never stop asking this question: "Are we doing enough for our customers, our citizen-soldiers and citizen-airmen, in responding to their needs?" That's what TQL is all about.

In terms of physical environment, we ask ourselves: "Are we providing work and training conditions conducive to productiveness and good morale?" That's what ACOE is all about.

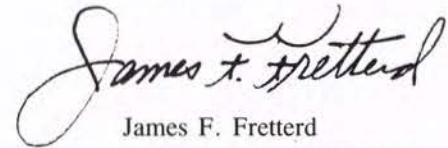
All of us are under the gun in running our organizations in the most economical, efficient manner as budgetary restrictions become increasingly more stringent. We simply must be smarter in how we do business.

Under your inspired leadership, we have accomplished much in the Maryland National Guard. This past year was no exception. In addition to the professional way in which our men and women responded to mobilization and then performed during the Persian Gulf War, we celebrated our glorious history during the 50th anniversary of the 29th Infantry Division's mobilization for World War II. And, in October, the Maryland Air National Guard's 175th Tactical Fighter Group, with its A-10s, won the rigorous Air Force-wide "Gunsmoke" competition, beating out active Air Force and Air Force Reserve units as the "top gun."

As indicative of our key role in the quality of life in Maryland, our fiscal year 1991 economic impact totalled \$142,005,559. I am proud of our fiscal and human contributions to our community.

Thank you for your tremendous support. Your participation as our peacetime commander-in-chief in Guard activities gives us a great boost. We look forward to continue serving you, the Maryland legislature and the great people of Maryland.

Respectfully submitted,



James F. Fretterd  
Major General, MDARNG  
The Adjutant General



*A SPECIAL KEEPSAKE: Maj. Gen. James F. Fretterd, the adjutant general, left, presents a traditional memorial coin to members of the Maryland Army National Guard's 29th Air Traffic Control Group before formal welcome ceremonies are begun at the Edgewood Armory. (Photo by Capt. Mike Milord)*

# TABLE OF CONTENTS

Military Department.....	5
Economic Impact.....	8
Facility Management Office.....	8
Personnel and Administration.....	9
Support Personnel Management Office.....	11
Employer Support of the Guard and Reserve.....	11
Public Affairs Office.....	12
Military Support to Civil Authority.....	13
Counternarcotics Operations—Supporting Law Enforcement.....	15
Plans, Operations and Training.....	16
The Maryland Military Academy.....	18
Safety.....	19
Information Management Office.....	19
Maryland Air National Guard.....	20
Logistics.....	23
Army Aviation.....	24
Major Commands (MDARNG).....	25
U.S. Property and Fiscal Office.....	29
State Maintenance Office.....	29
Selective Service.....	30
Maryland Defense Force.....	30
Maryland Emergency Management Agency.....	31



*COVER PHOTO: SAFE AT HOME: Staff Sgt. Charlene Perkins, 290th Military Police Company, Maryland Army National Guard, joins the Oriole mascot to throw out the first ball for an Orioles game honoring Maryland's Desert Storm heroes. (Photo by Richard Tomlinson, Governor's Press Office)*

# MILITARY DEPARTMENT

**MANDATE:** Under the provisions of Article 65, Militia, the Annotated Code of Maryland, the Adjutant General, appointed by the governor, is responsible for the management of the Military Department of Maryland.

**MISSION:** A state agency charged with the responsibility to maintain a highly trained National Guard that can be called upon in time of state or national emergency. 258 employees manage, secure and maintain the armories, buildings and training sites controlled by the military department. The four training sites include Gunpowder (Baltimore County), Lauderick Creek (Edgewood), Aaron Strauss (Hancock) and the Montrose Military Reservation.

**DUTIES:** The Adjutant General, who sits in the governor's cabinet, has these specific duties as spelled out in the militia law:

- Care, control and maintenance of all state-owned armories, buildings and other property purchased, occupied, leased or rented by, or on behalf of the state military forces.
- Acts as custodian of all battle flags and the military records of every person who has ever served in the

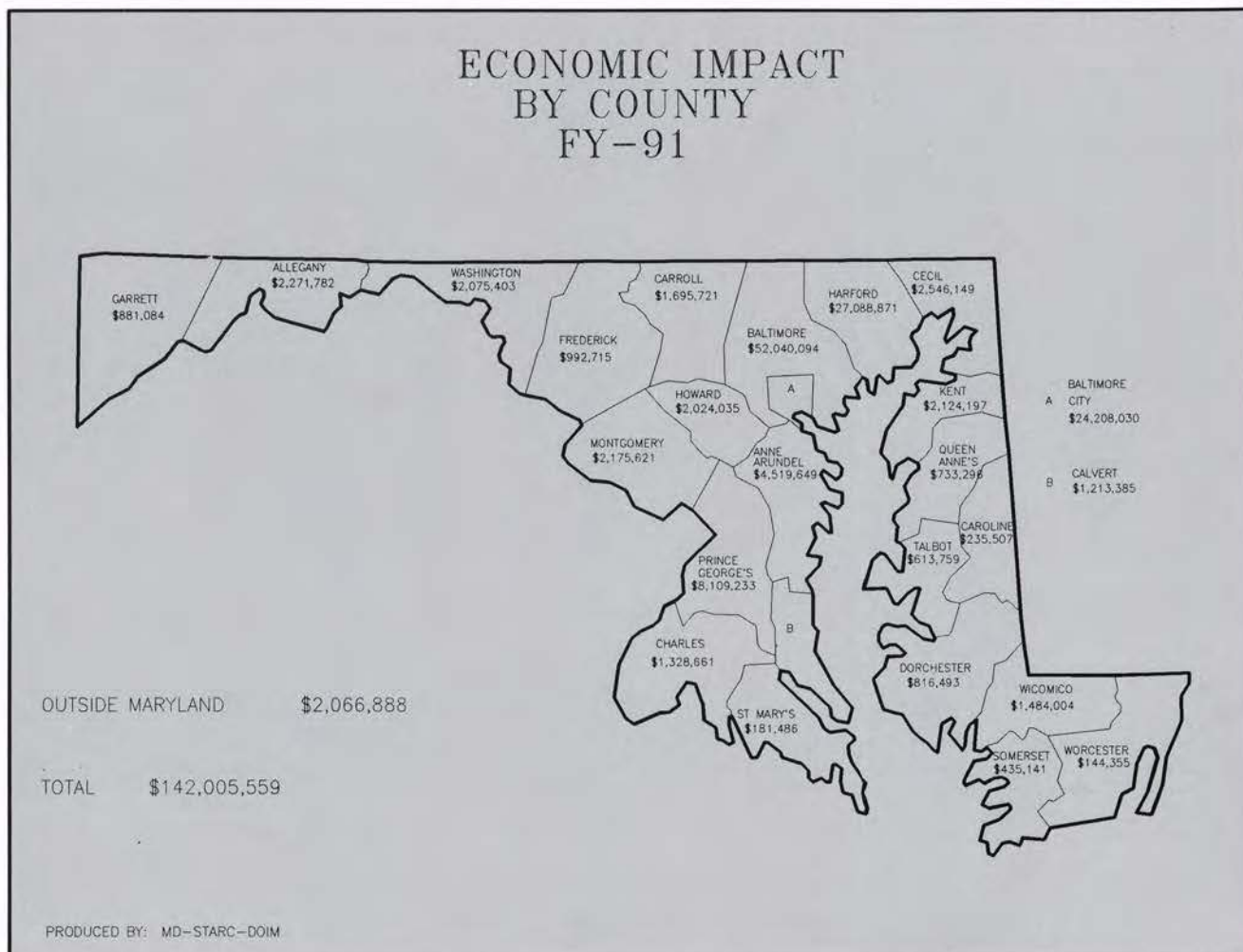
Maryland National Guard, and with their proper care and preservation.

- Responsible for recruiting and training personnel, administration and supervision of all National Guard programs mandated by the National Guard Bureau at the Pentagon.
- Develops and manages both the state and the federal budgets.
- Commands both the Maryland Air National Guard and the Maryland Army National Guard.

**MARYLAND EMERGENCY MANAGEMENT AGENCY:** Article 16A, Annotated Code of Maryland, as amended, effective July 1, 1989 reassigned the duties, responsibilities, and authority for operating the Maryland Emergency Management Agency (MEMA) to the Military Department.

MEMA's objective is coordination of statewide efforts in the event of emergencies and disasters beyond the capabilities of local authorities.

*The Military Department and the Maryland National Guard Headquarters are located at the historic Fifth Regiment Armory in Baltimore.*





# MARYLAND NATIONAL GUARD



ECONOMIC IMPACT FISCAL YEAR ENDED SEPTEMBER 30, 1991

SUB-DIVISION	No. UNITS	END STRENGTH	TRAINING PAYROLLS		FTS & TOURS	TECH PAY & BENEFITS	OTHER	CONSTRUCTION	TOTAL
			IET & IDT	AT/SCHOOL/ST					
Allegany County	3	221	\$ 562,398	\$ 368,109	\$ 385,325	\$ 295,182	\$ 660,768		\$ 2,271,782
Anne Arundel County	3	273	922,057	454,001	1,936,475	385,919	821,197		\$ 4,519,649
Baltimore County	26	2365	4,768,869	3,961,038	787,861	585,799	6,333,231	170	16,436,968
Calvert County	1	107	289,421	184,055	331,115	95,700	313,094		1,213,385
Caroline County					235,507				235,507
Carroll County	1	55	151,639	85,892	858,968	482,277	116,945		1,695,721
Cecil County	1	60	232,051	98,162	547,461	1,520,767	147,708		2,546,149
Charles County	2	180	361,391	294,487	224,717		448,066		1,328,661
Dorchester County			25,962		718,425	72,106			816,493
Frederick County	1	104	253,932	171,784	138,862	169,717	258,420		992,715
Garrett County	1	124	284,751	208,595			387,738		881,084
Harford County	3	347	1,033,099	576,704	2,900,564	7,797,313	1,125,199		13,432,879
Harford County (EDGEWOOD)	15	796	2,318,787	1,335,193			3,157,428	- 19,970	6,791,438
Howard County	1	188	418,626	319,028	562,459	193,354	530,568		2,024,035
Kent County	1	75	187,684	122,703	202,857	79,298	255,565	1,276,090	2,124,197
Montgomery County	2	249	669,488	417,190	299,758	112,458	676,727		2,175,621
Prince George's County	4	368	995,602	613,515	427,858	214,248	881,471	4,976,539	8,109,233
Queen Anne's County	1	83	178,361	134,973	169,302	57,354	193,306		733,296
St. Mary's County			10,334		86,036	85,116			181,486
Somerset County	1	138	40,004	233,136	107,529		54,472		435,141
Talbot County	1	91	175,719	147,244	51,524		239,272		613,759
Washington County	2	202	471,212	331,298	363,897	130,463	612,353	166,180	2,075,403
Wicomico County	3	246	337,139	404,920	204,729	104,007	433,209		1,484,004
Worcester County			93,403		35,237	15,715			144,355
City of Baltimore	14	1078	3,352,259	1,808,276	4,707,005	3,241,058	2,613,165		15,721,763
Outside Maryland			325,604		748,610	992,674			2,066,888
NGB OAC				923,570	4,396,327	*4,562,107	1,544,657		6,864,554
Federal-Army Guard	87	7350	\$ 18,459,792	\$ 13,193,873	\$ 21,428,408	\$ 16,630,525	\$ 21,804,559	\$ 6,399,009	\$ 97,916,166
Federal-Air Guard									
Primarily Baltimore County	23	1917		9,333,797	4,405,692	11,711,400	10,137,100	15,137	35,603,126
Military Department									
Primarily Baltimore City		265				4,777,861	3,477,831	230,575	8,486,267
<b>TOTAL MARYLAND NATIONAL GUARD</b>	<b>9532</b>	<b>7350</b>	<b>\$ 18,459,792</b>	<b>\$ 22,527,670</b>	<b>\$ 25,834,100</b>	<b>\$33,119,786</b>	<b>\$35,419,490</b>	<b>\$ 6,644,721</b>	<b>\$ 142,005,559</b>

\* The total payroll cost for NGB OAC are distributed above based on the employee's residence.



MARYLAND NATIONAL GUARD INSTALLATIONS

1991

Armory	Location	Telephone
ANNAPOLIS	18 Willow Ave., 21401-3113	974-7400
BEL AIR	37 N. Main St., 21014-3587	879-7667
CADE (Baltimore)	2620 Winchester St., 21216-4499	
	229th S & T Bn 29ID (L)	566-2170
	Co. A, B, C, & D	566-5440
CATONSVILLE	130 Mellor Ave., 21228-5142	788-5611
CHESTERTOWN	Quaker Neck Road, 21620-9510	778-2366
CRISFIELD	Main Street Extended, 21817-0551	968-0373
CUMBERLAND	1100 Browne Ave., 21502-3499	759-2619
DUNDALK	2101 North Point Blvd., 21222-1621	282-4517
EASTON	Route 50, Box 130-L 21601-9417	822-0313
EDGEWOOD	AASF (Commander)	671-4402
	Operations	671-3536
	29th Aviation Brigade,	671-2451
	Det 1 HHT, 1st Sqn, 158th Cav (Recon)	671-4257
	Co. F 224th Avn Reg.	671-2423
	129th ATC Platoon	671-3429
	NGB Operating Activity Center	671-2157
	Lauderick Creek Wet Site	671-2811
ELKTON	101 Railroad Ave., 21921-5535	398-2350
ELLICOTT CITY	4244 Montgomery Road, 21043-6096	465-5005
FIFTH REGIMENT	219-247 29th Division St., 21201-2288	576-6000
FREDERICK	8501 Baltimore Rd, 21701-6758	662-3461
GUNPOWDER	10901 Notchcliff Road 21057-9989	
	29th Rear Area Operations Center	592-8633
	Co. C, 1st Bn, 20th SF Group	592-2535
	Co. B, 2nd Bn, 20th SF Group	592-2536
GLEN BURNIE	14 Dorsey Rd., 21061-3203	768-1919
GREENBELT	7100 Greenbelt Rd., 20770-3398	220-7407
HAGERSTOWN	Rt. 3, Box 302-86, 21740-9538	791-4028
HAVRE DE GRACE	State Military Reservation Old Bay Lane, 21078	939-4747
HIGHFIELD	Route 01, Box 248, 21719-9645	241-3114
LaPLATA	Rural Rt. 2, Box 14, W. Hawthorne Dr., 20646-9801	932-2799
MONTROSE	13700 Hanover Rd., Reisterstown 21136	833-3918
WARFIELD ANGB (Middle River)	2701 Eastern Ave., 21220-2899	687-6270
OAKLAND	14 N. Eighth St., 21550-1706	334-3200
OLNEY	5115 Riggs Road, Gaithersburg, 20879-8455	869-5731
PARKVILLE	3727 Putty Hill Road, 21236-3509	
	136th Combat Spt. Hospital	661-2353
	Co. A, 2-175th Infantry	661-2372
PIKESVILLE	610 Reisterstown Rd., 21208-5197	
	HHC 3rd Bde 29 ID (L)	653-6700
	HQS 3rd Bde Operations	653-6724
	HQS 2d Bn Field Artillery	653-6763
	HHS 2-110th Field Artillery	653-6770
PRINCE FREDERICK	P.O. Box 6, Old State Road, 20678-0006	535-0187
QUEEN ANNE	Route 309 & 404, 21657-0188	820-2061
RUHL (Towson)	1035 York Road, 21204-2517	821-1249
SALISBURY	835 Springhill Road, 21801-8904	543-6704
TOWSON	307 Washington Ave., 21204-4765	
	290th MP Co.	337-6772
	Co. B, 104th Med Bn	823-7351
WESTMINSTER	350 Hahn Road, 21157-4699	848-1216
WHITE OAK	12200 Cherry Hill Road, Silver Spring 20904-1698	572-4864
WOODSTOCK	2845 Hernwood Road, 21163-1017	
	70th Supply Co.	461-5115

# THE MARYLAND NATIONAL GUARD MEANS BUSINESS!!! \$142 MILLION

## ECONOMIC IMPACT

Financial support of the Maryland National Guard totalled \$142,005,559 in fiscal year 1991, a 17 percent increase over the fiscal year 1990 amount of \$121,111,974.

Sources of the funds were:

<b>Military Department of Maryland</b>	
<b>\$8,486,267</b>	<b>6%</b>
<b>Federal, Air National Guard</b>	
<b>\$35,603,126</b>	<b>25%</b>
<b>Federal, Army National Guard</b>	
<b>\$97,916,166</b>	<b>69%</b>

State funds cover primarily the salaries of 258 employees, as well as the maintenance and repair of Maryland National Guard buildings and training sites. Also, the state allots money for use in recruiting and retention, for such things as advertising and family days.

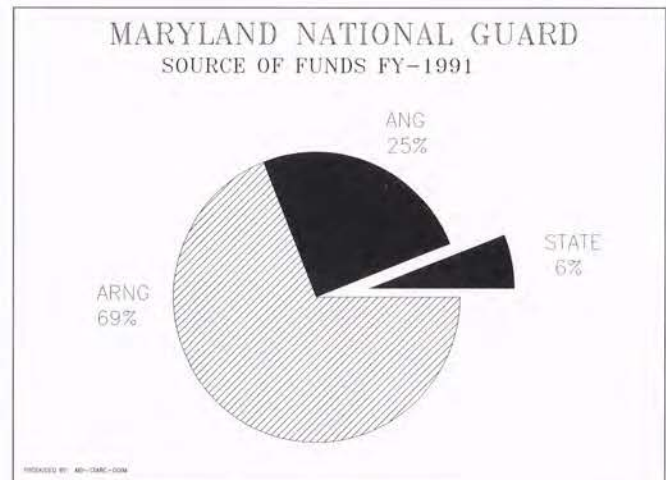
The significant economic impact of federal expenditures — which cover pay, training, supplies, equipment and construction — upon the state as a whole and the political subdivisions in particular in which Guard units and installations are located are shown in the chart on page 6.

Maryland National Guard units are located in all but four counties — Caroline, Dorchester, St. Mary's and Worcester. The largest federal expenditures are found

in Baltimore County (more than \$52 million, including the Maryland Air National Guard based in Middle River), Harford County (\$27.1 million) and Baltimore City (\$15.7 million)

The minimum economic impact for a county in which a Guard unit is located is Talbot County, where \$613,759 was spent in federal funds.

The figures listed for the four counties without armories mostly represent salaries paid full-time Guard members who live in these political subdivisions, but serve elsewhere.



## FACILITY MANAGEMENT OFFICE

### REAL ESTATE

- Armories — 33
- Airfields — 2
- Training Sites — 6
- Buildings
  - 303 in 19 of Maryland's 23 counties and Baltimore City.
  - 2.7 million square feet total space on 2,797 total acres
  - Estimated Property Value—\$305 million

### PROPERTY ACQUISITIONS

- Montrose Military Reservation—Baltimore County
  - Acquired by the military department in 1989, this property received significant construction improvements, including a reviewing stand, common task training trails, and a ¼ mile running track. Rehabilitation of training and resident structures, and utilities on the site continues, including installation of two new septic systems, as well as construction of training sites for mobile subscriber equipment and medical equipment essential for training sets.



*SCENIC GLIMPSE: Upkeep of the Pikesville armory and grounds is only one of the oversights of the facility management office. (Photo by Capt. Mike Milord)*

- Laurel Armory—Prince George's County  
—Acquired 23.5 acres of federally-owned land for the new \$5 million armory to house the 629th Military Intelligence Battalion (CEWI).
- Cheltenham Armory—Prince George's County  
—In the process of acquiring 22-plus acres of federally owned land for the new \$1.5 million armory to house Company C, 129th Signal Battalion.
- Fort Ritchie Armory—Washington County  
—Acquired license to 19-plus acres on Fort Ritchie for construction of a new \$1.8 million armory to house a detachment of the 129th Signal Battalion.

#### FUNDING—MAINTENANCE AND CONSTRUCTION

- Federal—\$670,500
- State - \$388,433

#### PROJECTS—MAINTENANCE AND CONSTRUCTION

- Representative sample
- Ellicott City Armory—repave/replace curbing—\$25,581

- Hancock Military Reservation—roadway improvements \$25,000
- Havre De Grace—roof replacement on building W-1—\$43,745
- La Plata Armory—installed kitchen exhaust hood—\$28,899
- Montrose Military Reservation—painted two water towers \$185,000
- Parkville Armory—Installed handicapped access—\$19,945
- Pikesville Military Reservation—replace coping stone on armory roof—\$43,299

#### OTHER FEDERAL FUNDING

- \$759,794.—Project design—(architectural and engineering) Annapolis, Cade (West Baltimore), Chestertown, Dundalk, Hagerstown, Ruhl Armory, Ruhl Class IX and Laurel.
- \$14.1 million anticipated construction costs for above.

## PERSONNEL AND ADMINISTRATION

**MISSION:** Though caring about the soldier is everyone's business, this office gets directly involved in handling the personnel matters so important to a person's Guard career. For example, this office provides professional administrative support for medical assistance in the event a soldier suffers an injury during military training. Other important areas worked by this office are:

**STRENGTH:** The total assigned strength of the Maryland Army National Guard at the end of the 1991 fiscal year stood at 7,331, or 87.5 percent—including 901 officers, 206 warrant officers and 6,224 enlisted soldiers. These Maryland Guard members are trained in many career fields, including medical, telecommunications, aviation, electronics, equipment operation and repair and law enforcement. Many of these skills are compatible with civilian occupations.

**RECRUITING AND RETENTION:** The Maryland Army National Guard has kept its top priority of recruiting and retaining quality young men and women to meet the challenges of the Guard's ever-expanding role in the nation's defense and service to the State of Maryland.

Along with former active service members, the MDARNG strives to enlist high school juniors, seniors, and graduates, and college and trade school students and graduates. The MDARNG works closely with the state's high schools and colleges in coordinating programs for the General Education Degree and education financial assistance.

Recruiters actively work with area high schools in presenting career planning, financial workshops and historical programs to explain the guard benefits and assist students in making long-term decisions.



*TALKING IT OVER: Sgt. Milton Lanier, left, 1229th Transportation Company, talks with soldier center counselor Master Sgt. Andrew P. Feher about opportunities in the Maryland Army National Guard. (Photo by Capt. Mike Milord)*

**TUITION ASSISTANCE:** State Tuition Assistance — \$500 per year at community colleges and \$1,000 per year at four-year institutions and the new GI Bill, offering up to \$6,120 — are major Guard benefits. Maryland National Guard members also are eligible for the Federal Student Loan Repayment Program. Although State Tuition Assistance has suffered funding reductions, it is still a viable program. The GI Bill has an expanded version. It now pays for vocational training, additional undergraduate degrees and pilot training.

**SOLDIER SUPPORT CENTER:** A "one stop" personnel service center for soldiers and their families has been set up at the 5th Regiment Armory. The center, run by trained professionals, assists soldiers in family support, education benefits, bonus program, human relations, equal opportunity matters, job referral, employer and retention-related matters.

The soldier support center goals are to keep soldiers informed of the benefits available through membership in the Maryland National Guard and to prevent problems in the system that allows them to participate in those programs.

**FAMILY SUPPORT: OPERATION DESERT STORM**

**Family Support Program Staff:** In 1991 the Family Support Program assisted family members during Operation Desert Storm. With over 8,500 inquiries from spouses, friends and family members, family specialists addressed matters regarding child care, rumor control, pay, re-employment rights, dependent benefits, guardianship, and the Soldiers and Sailors Civil Relief Act.

The staff ensured family members were kept well informed on pertinent information that impacted the soldiers mobilized and their loved ones who remained behind. Five family assistance centers remained operational until June 30, 1991.



**FRONT LINE FAMILIES:** Waiting in the wee hours for their 200th Military Police Company soldiers to return from the Persian Gulf, these family members keep their spirits and signs high. (Photo by Capt. Mike Milord)

The centers were located throughout Maryland and were staffed by full-time employees and volunteers to include soldiers, family members and retirees.

Reunion workshops were conducted for any and all family members touched by Desert Storm. These workshops were held during the post-mobilization phases along with numerous family sponsored Welcome Home ceremonies.

In June, State Family Appreciation Day was held with more than 2,000 attending. The event included food, fun, music and activities for all ages.

**Family Support Groups:** Family Support Groups ran full steam during Desert Storm, and to date, remain active. Some 23 family support groups operate throughout Maryland Army and Air National Guard units. Unit newsletters, social and educational activities for the families are featured in all family support groups. These serve to keep unit family members involved and informed.

**Program Goal:** To ensure family members are taken care of now and upon a possible mobilization. The program seeks continually to improve the quality of life for the service members and their families. This is accomplished by development of family support groups at the unit level. Activities are open and conducted for families. Program growth demonstrates the families' desire to become more involved, educated and informed.

**JOB REFERRAL:** In keeping with efforts to retain soldiers and improve their quality of life, the MDARNG has kept a successful job referral program. In fiscal year 1991, 53 Guard members received jobs through this program.

Working closely with the Maryland Department of Human Resources and many private companies, the Guard refers qualified men and women to positions compatible with their skills and interests. In many cases, the individuals are unemployed, and receive training in job application and interview techniques.

**AWARDS:** To recognize individuals who have made outstanding contributions to the Maryland National Guard, the following awards were presented in fiscal year 1991:

FEDERAL AWARDS	
Army Meritorious Service medals	37
Air Force Meritorious Service Medal	7
Army Commendation Medal	132
Air Force Commendation Medal	66
Army Achievement Medal	133
Air Force Achievement Medal	64
Good Conduct Medal	40
(Active duty Guard personnel only)	
STATE AWARDS	
Medal of Valor	2
Maryland Distinguished Service Cross	14
Maryland Meritorious Service	46
Maryland Commendation	148
State Service	379
<b>TOTAL</b>	<b>1,068</b>

## SUPPORT PERSONNEL MANAGEMENT OFFICE

### MARYLAND NATIONAL GUARD—AN EMPLOYER

- \$28,341,925-combined salaries, benefits in fiscal year 1991
- 1,316-total federally-funded full-time support personnel
- 473-Air National Guard- Warfield Air National Guard Base, Martin State Airport
- 843-Army National Guard-armories and facilities, statewide

### CATEGORIES—Full-time federal personnel

**Military technicians**—civilian employees who wear the military uniform and maintain membership in the Maryland National Guard in positions that are compatible with their full-time duties.

**Active Guard and Reserve (AGR)**—National Guard members on full-time military duty, who report to the adjutant general.

### ROLE—Full-time support personnel

- Administration and training of the National Guard
- Maintenance and repair of supplies and equipment issued to the National Guard.

Though the Department of Defense has not reduced the number of missions to the National Guard, growth in the full-time work force has been limited due to restrictions being placed on the current defense budget.

**STATUS:** The Maryland Army National Guard is short 358 men and women, with 1,201 full-time people required, 843 are funded, or only 70 percent of the total required. In FY 92 the full-time force could experience reductions due to reduced Department of Defense appropriations.

The Maryland Air National Guard is short 47 people. With 520 full-time people required, 473 are authorized, or 90 percent of total required.

#### 10-YEAR GROWTH CYCLE

FY '81-782	FY '87-1,251
FY '82-850	FY '88-1,266
FY '83-964	FY '89-1,267
FY '84-1,022	FY '90-1,290
FY '85-1,199	FY '91-1,316
FY '86-1,222	



*A FULL-TIME JOB: Sgt. 1st Class Grace Wilson, a full-time recruiting and retention manager, updates a training chart to keep the Maryland National Guard ready during the month in between training assemblies. (Photo by Tech. Sgt. Jeff Legeer)*

**EQUAL OPPORTUNITY:** Minorities and females continued to make advances during FY 1991 at all employment levels. Some of the greatest percentages of increase have occurred in the upper levels of our military programs.

The most significant advance in the Maryland Army National Guard has been a combined increase of 14.1 percent at the field grade level (major and above) for minorities in the past four years.

The Maryland Air National Guard has increased its percentage of minority officers by five percent since 1987.

**TOTAL QUALITY LEADERSHIP (TQL):** The Total Quality Leadership concept, designed to improve management and services at all levels of the Maryland National Guard was undertaken in 1990. By a customer satisfaction-oriented approach, the thrust of TQL is to identify and initiate methods that produce greater efficiency in the day-to-day operations of the Guard.

The Maryland National Guard was selected as a prototype state by the National Guard Bureau to institutionalize TQL throughout the National Guard. The Support Personnel Management office has the lead role in the introduction of TQL to the Maryland National Guard and acts in the role of quality advisor.

## EMPLOYER SUPPORT OF THE GUARD AND RESERVE

**MISSION:** The Employer Support of the Guard and Reserve committee expanded its active role by assisting Maryland National Guard soldiers with real and potential employer conflicts. The Maryland State ESGR Committee consists of more than 100 volunteer

members who promote understanding of the Guard's mission and training.

### MAJOR EVENTS:

#### • MISSION ONE PROGRAM

The "Mission One" program was established in 1990

by the Maryland ESGR committee, with a member assigned to every Maryland National Guard armory and Reserve center. In FY 91, "Mission One" was updated to include all the new units that were established during the year. The committee handled over 100 employer complaints without the necessity of referral to the Department of Labor.

• **OPERATION DESERT STORM—Support**

Gov. William Donald Schaefer provided extended health benefits for families and dependents of state employees in Maryland Guard and Reserve units called up for the Persian Gulf war.

• **EMPLOYER AWARDS**

The Maryland ESGR committee presented employer awards this year at the employer's place of business rather than at an awards luncheon. This allowed more employees the opportunity to participate in the awards presentation.

• **PRO PATRIA AWARD**, the highest ESGR award, was presented, to Purdue Farms Inc. Accepting the award was James Purdue at the Greater Salisbury

Committee's annual dinner meeting. The 200th Military Police Company presented a unit picture, taken while they stood formation before leaving for Saudi Arabia. All 200th MP Co. members that served in Operation Desert Shield/Storm signed the picture.

• **State Chairman's Award**—awarded to employers for demonstrated commitment to the objectives of employer support. The FY91 recipients are:

**Moore Business Forms and Systems Division  
(Snow Hill)**

**Sherrif James V. Aluisi (Upper Marlboro)**

**Reznick, Fedder, Silverman, CPA's (Bethesda)**

**Dr. Margaret Bridwell (College Park)**

**Francis Ptak (Baltimore)**

**Katalistiks International, Inc (Baltimore)**

• **Seven Seals Certificate**—awarded to agencies and individuals who have furthered the objectives of employer support:

**Baltimore Gas and Electric**

**Allied Signal Aerospace Company**

**Major Robert Danmyer**

**Marilyn B. Adams**

## PUBLIC AFFAIRS OFFICE

**MISSION:** Staunch public support is key to Maryland National Guard efforts to recruit and retain quality soldiers and airmen. To build and sustain this support, the Guard aggressively seeks every avenue to promote public awareness of its state-federal mission.

**EVENTS:** Almost overnight the eyes of Maryland turned to the Guard's soldiers, airmen, their missions and families when more than 750 members of the Maryland National Guard were called up for Operation Desert Shield/Desert Storm. Coinciding with the homecomings in the spring of 1991 was the 50th anniversary of the 29th Infantry Division Mobilization for World War II. Held at Fort Meade in late June, this anniversary recognized the Maryland National Guard's readiness, then and now.

**OPERATION DESERT SHIELD/DESERT STORM:** The Maryland National Guard's involvement in Operation Desert Shield/Desert Storm commanded statewide attention from its inception through the numerous welcome home ceremonies in mid-1991. The state public affairs office, with vital assistance from the public affairs staffs of the MDARNG's 29th Public Affairs Detachment; Headquarters, Maryland State Area Command; the MDANG's 135th Tactical Airlift Group, 175th Tactical Fighter Group and Headquarters, MDANG:

—fielded more than 500 media inquiries from news members and arranged for more than 75 visits from local news agencies;

—coordinated two media airlifts for 12 news members from eight newspaper, radio and television operations from Dover Air Force Base, Del. to eastern



*HOW'S IT FEEL TO BE HOME? Senior Airman and Mrs. Dave Stitely interview with WBFF-TV news reporter Deborah Weiner after ceremonies ending the Maryland Air National Guard's 135th Mobile Aerial Port Flight Desert Storm deployment. (Photo by Sgt. Ed Bard)*

Saudi Arabia to cover the MDARNG's 200th and 290th Military Police companies. This effort brought the story of the citizen soldier from the Persian Gulf to the home of Marylanders statewide;

—fielded more than 400 inquiries from the general public to include families, elected officials, employers, private citizens and organizations.

**COMMAND INFORMATION:** Traveling worldwide, Maryland National Guard public affairs print and broadcast journalists and photographers captured soldiers in action from the Persian Gulf to Paraguay. Their reports, in stories in the *Freestate Guardian* and video tape productions, highlight the wide array of training activities and community events which encompass the Maryland National Guard.

**AWARDS:** Again, the past year generated honors and recognition for Maryland National Guard professionalism:

- 1st Place—News Features—1st Army Public Affairs Contest; 1st Lt. John Goheen and Spc. Jody Elwell, 29th PAD
- 2nd Place (Tie—no first place awarded)—Magazine—1st Army Public Affairs Contest; *Freestate Guardian*
- 3rd Place—Joint Publication—*National Guard Association of Maryland; 1990 Annual Report*
- Honorable Mention—Magazine—*National Guard Association; Freestate Guardian*
- National Guard Bureau Award of Excellence
  - Magazine—*Freestate Guardian*
  - Feature Writing—(Air) Capt. Mike Milord
  - Feature Writing—(Army) Spc. Jody Elwell
  - Broadcast—29th PAD

**SPECIAL PRODUCT:** A special issue of the *Freestate Guardian* detailed the victories and sacrifices of the 29th Infantry Division from its inception to the present 29th Infantry Division (Light)

Telling the Guard story as part of the Maryland National Guard's recruiting and retention efforts remains a number one priority.



50 YEARS AGO: A special issue of the *Freestate Guardian* told the story of the 29th Infantry Division as it underwent mobilization for World War II 50 years ago.

## MILITARY SUPPORT TO CIVIL AUTHORITY

**MISSION:** To protect the lives and property of Marylanders in the event of a natural disaster or civil emergency, the Maryland National Guard remains ready to respond quickly and professionally.

### MAJOR COMMUNITY PROJECTS

- Sponsored the 29th Annual Maryland National Guard Scholastic Games indoor track competition for high schools throughout the state.
- Provided equipment and personnel support for the Maryland Special Olympics.
- Provided additional security for the inauguration of Gov. William Donald Schaefer and the 116th Preakness, to include members of the Headquarters, 115th Military Police Battalion and the Maryland Air National Guard Security Police.
- Processed and acted on 348 applications through the office of Military Support to Civil Authority.
- Honored 86 requests for equipment: cargo, water trailers and tents to support Boy Scout events, community picnics, the March of Dimes, and the Bay Bridge Walk, as well as for families and communities without water due to shortage/contaminated supplies.

## HELPING THE COMMUNITY



MID-AIR MOMENT: A Suitland High School athlete is airborne at the Fifth Regiment Armory as he competes in the Maryland National Guard Scholastic Games, Maryland's largest indoor track meet, that annually draws more than 2,500 teenagers from some 70 area high schools. (Photo by Spc. Rick Roth)

- Authorized the 229th Maryland Army National Guard Band to perform in 30 community events including parades, concerts, festivals, dedications and ceremonies.
- Permitted 46 soldier skill and equipment demonstrations, static and live, with ceremonial flyovers (as demonstrated over Memorial Stadium, on July 2, 1991 during a "Maryland Salute to Operation Desert Storm" Veterans) parachute jumps, rappelling and artillery salutes.



*IN THE SWIM: Master Sgt. Barry Smith, a Maryland Air National Guard 175th Tactical Fighter Group volunteer, helps out in the swimming events at the Maryland Special Olympics. (Photo by Staff Sgt. Bea Kapple)*

- Provided personnel for some 53 parades and color guard activities, of which 30 were Desert Shield/Storm-related.
- Provided support to the Maryland State Games at University of Maryland and Catonsville Community College, Whitewater Canoe Kayak Championship on the Savage River in Western Maryland, and Cycle across Maryland.
- Provided emergency support to Maryland 10 times in 1991 including:
  - Equipment support to the Baltimore County Fire Department for the "stump dump" fire.
  - Transported supplies for humanitarian relief for people in Kuwait and Iraq.
  - Supported Maryland State Police with the use of the armory for a command and control center and provided tentage to state penitentiary for a recent institution riot.



*HELPING THE HUNGRY: A Maryland Army National Guard 229th Supply & Transport soldier accepts a food donation in the 1991 Scouting for Food Campaign. (Photo by Staff Sgt. Ed Billips)*

—Prepositioned people and equipment for support of expected landfall of Hurricane Bob.

—Activated emergency operations center for Reisterstown tornado and Maryland Emergency Management Agency contingency exercises.

The Maryland National Guard provided help to local communities 258 times in 1991.



*PROTECTING FREEDOM: Maryland National Guard members, outfitted in period uniforms represent the colonial militia as they talk with school children during Maryland Day. (Photo by Richard Tomlinson, Governor's Press Office)*



# COUNTERNARCOTICS OPERATIONS — SUPPORTING LAW ENFORCEMENT

**MISSION:** The Maryland National Guard counter-drug program supports federal, state and local law enforcement agencies. Congress, through the National Guard Bureau, authorized more than \$1.169 million to fund the FY 91 programs, an increase of about \$263,000 over the FY 90 amount of \$906,000. Efforts are aimed at interrupting and stopping illegal drug trafficking and production, and reducing the use and flow of illegal substances in Maryland.

**AGREEMENTS:** Maryland National Guard officers serve on several committees, sub-panels and groups which coordinate their efforts on supply and demand reduction or make decisions on drug issues. Due to the close network, the Maryland National Guard was the first to sign direct memorandums of understanding (MOU) with the Drug Enforcement Administration (DEA), U.S. Marshal's Service, U.S. Immigrations and Naturalization Service (INS), and U.S. Coast Guard (5th District). MOU's are also in place with the Bureau of Alcohol, Tobacco, and Firearms, Maryland State Police (MSP), Baltimore Police Department, and U.S. Customs Service (USCS).



*CONTRABAND IMPOUNDED: Confiscated money, guns and marijuana seized here represent the results of a bust during FY 1991 in which Maryland National Guard counternarcotics teams assisted several law enforcement agencies. (Photo by Capt. Mike Milord)*

**COUNTER-DRUG TRAINING PROGRAM:** The Maryland National Guard hosted a one-week counter-drug training course for law enforcement agencies (LEA) and National Guard members at the Montrose Military Reservation. The instructor staff comprised people from 14 different agencies and organizations. The 46 students represented federal, state and local LEA's and representatives of Guard counter-drug units from New Hampshire to Florida. Course subjects ranged from national strategy to basic land navigation. Instructors focused their attention on the worker level of both management and field operations.

**SURVEILLANCE, INSPECTIONS:** Maryland Army National Guard members assisted Customs agents at the port and airports of Baltimore, inspecting vehicles,

vessels and containers. Army Guard pilots flew aerial reconnaissance missions with MSP, resulting in the detection and eradication of many large marijuana gardens.

**Special Forces Operations Detachment—**A team conducted ground surveillance on a marijuana field to assist the MSP in drug interdiction efforts. Military intelligence analysts, translators and linguists supported USCS and DEA efforts in curtailing the flow of illicit drugs by helping investigators in wire-tap missions and document transcription.

## TRANSPORTATION:

• **Operation Sky Hook—**The Maryland Air National Guard, using its C-130 Hercules air transports, assisted INS in the airlift of alien drug offenders in custody from Miami, Fla. to Oakdale, La. and El Paso, Texas. The operation provided a mass method of transporting illegal aliens, and real mission training for the 135th Tactical Airlift Group.

• **Operation Magic Carpet—**Again the 135th Tactical Airlift Group helped INS agents deport alien drug offenders from Salisbury to Miami or Tampa, Fla. Once in Florida, the convicts were transferred to a commercial airline for return to their country of origin. The operation provides a major savings in tax dollars, and avoids a potential threat to commercial travelers, who previously might have to share commercial space with the convicted aliens.

**FUTURE:** Expansion of support to LEA's is planned for FY-92. Also, the Maryland National Guard plans to expand into the demand reduction arena. The objective of all operations will be directed toward the reduction of illegal drugs in Maryland.

## SEIZURE REPORT ALL OPERATIONS

Marijuana plants	
—eradicated	
—raw plants (count)	7,058*
—processed (pounds)	30
—value	\$12 million
Cocaine	
—confiscated (grams)	112
—value	\$5,000
Heroin	
—confiscated (grams)	1,624
—value	\$525,000
Cash seized	\$182,000
Contraband seized, i.e., jewels, property (value)	\$520,000
Weapons	74
Vehicles	18
Arrests	90

\* Represents 67 percent of marijuana eradication by all LEAs in Maryland.

## PLANS, OPERATIONS AND TRAINING

**WORLDWIDE MISSION:** Mobilization readiness drives the training of the Maryland Army National Guard. The fast pace of training for this possibility climaxed in FY 1991 as six Maryland Army National Guard units were mobilized to support the ground forces sent to the Persian Gulf. Marylanders served with distinction, performing prisoner of war management operations, transportation missions and air traffic control operations.

• **290th Military Police Company, Towson**

—Duty station: Eastern Saudi Arabia

—Mission: The 290th planned, constructed and ran a prisoner of war camp just 60 miles from Iraq, eventually occupied by some 16,000 prisoners.

• **200th Military Police Company, Salisbury**

—Duty station: Eastern Saudi Arabia

—Mission: The 200th operated a pre- and post-trial confinement facility for all American offenders in Saudi Arabia.

• **1229th Transportation Company, Crisfield**

—Duty station: Eastern Saudi Arabia

—Mission: With its 60 tractors and 120 trailers, the 1229th hauled essential supplies—ammunition, rations, bottled water and equipment throughout the country; carried all the ammunition for the 1st Infantry Division in Iraq and Northern Kuwait. Operating from three major bases, the 1229th hauled ammunition to the front and POW's to the rear.

• **29th Air Traffic Control Group, Edgewood Area, Aberdeen Proving Ground**

—Duty station: Eastern Saudi Arabia—Mission: Planned air routes to guarantee that no two aircraft or groups of aircraft flew in the same air space.

• **Company B, 2nd Battalion; Company C, 1st Battalion, 20th Special Forces Group, Glen Arm**

—Duty station: Fort Bragg, N.C.

—Mission: Activated at the war's end, the Special Forces units underwent the rigorous training program of 20-mile marches, weapons qualification, land navigation, nuclear, biological and chemical training, reconnaissance operations and direct action skills, culminating in a complete Special Forces certification.



*SIGHTING THE TARGET: A Maryland Army National Guard 3rd Brigade soldier takes aim with his laser-adapted M-16 during his stint at the Army's Joint Readiness Training Center at Fort Chaffee, Ark. (Photo by Spc. Rick Roth)*

• **Individual activation:** Numerous individual soldiers voluntarily answered the Army's call to fill critical skills shortages for short tours of duty stateside or overseas. Maryland Army National Guard soldiers also trained in six foreign countries, including The Netherlands, the United Kingdom, Germany, Belgium, Panama and Honduras and in 14 states nationwide.

**TRAINING STRATEGY:** Training strategy reflected a "back to basics" approach during FY91. Along with company- and battalion-level operations, the emphasis centered on individual soldier training, ensuring that all members of the Maryland Army National Guard had the requisite common soldier skills, job-specific individual skills and military leadership skills to effectively perform their portion of the unit mission.

**MILITARY EDUCATION:** Individual soldier preparedness is the cornerstone of mission readiness. Thus, the Maryland National Guard spent more than \$4.1 million in federal dollars to send more than 1,200 of its soldiers to 44 Army resident training schools nationwide. The result is a National Guard force which keeps pace with and often exceeds the preparedness levels of the active Army.

### MARKSMANSHIP

• **Individual weapons proficiency**—The most basic soldier skill, a top priority among the adjutant general's goals. The weapons program combined unit preliminary marksmanship training and individual weapons qualification with state-directed mobile training teams to provide assistance and instructional support.

• **Mobile marksmanship training**—Equipment such as the Weaponeer system and the Squad Engagement Training Simulator (SETS) system provided exacting diagnostic assessment for problem shooters. A staff study conducted by operations specialists considered the feasibility of acquiring two SETS systems for permanent use at the Gunpowder Military Reservation range during FY92 or FY93.

• **Qualification Bonus**—Among the most successful elements of the weapons training program was a state-funded individual weapons qualification bonus program, which awarded bonuses to National Guard infantrymen for proficiency based on their military pay grade and qualification scores. Ultimately, more than 400 junior members of the state's four infantry battalions received such bonuses. State budget cuts forced the cancellation of this program for FY 92.

• **Competition**—To complement its weapons qualification programs, the Maryland Guard conducted an aggressive competitive program of state-wide matches, coupled with participation in various regional and national level matches under the leadership of Master Sgt. Dale Bowman, an all-Army shooter and coach.

### PHYSICAL FITNESS

• **Individual physical fitness**—The basic component of unit mission readiness. Semi-annual centralized testing

of full-time Guardsmen continued in FY91. All MDARNG members receive physical fitness training, to include diet and exercise training, annual testing and semiannual height-weight assessments.

- **Wellness Week**—A five-day long intensive clinic assisted selected Guard members who had difficulty meeting and maintaining Army standards in physical fitness and weight control. This program included classroom instruction on diet, fitness theory and practical “hands on” training in exercise methods and healthy meal preparation.

**MULTIPLE SUBSCRIBER EQUIPMENT:** Maryland Guard members trained at the forefront of technology during FY91, fielding and training with the Army's new Multiple Subscriber Equipment communications system. This system vastly simplifies division combat communications. The MDARNG is among the first states to field this type of equipment.



*NO MORE TANK: Spc. Arthur Brown, 290th Military Police Company, Maryland Army National Guard, inspects a destroyed Iraqi tank, while stationed in the Persian Gulf during Operation Desert Storm.*

**LANGUAGE SUSTAINMENT:** For the first time, in FY 91, soldiers needing foreign language proficiency received language sustainment training in-state. Purchase of a 16-station language laboratory enabled linguists of the 629th Military Intelligence Battalion to train on taped language instruction. Also a contract for bi-monthly evening instruction further increased language proficiency. Student-teacher ratio for the evening instruction is 6:1.; current languages include Russian and Spanish.

**JOINT READINESS TRAINING CENTER:** Members of the MDARNG completed a highly successful rotation through the Army's Joint Readiness Training Center at Fort Chaffee, Ark., during FY91. Combining more than 1,500 Guard soldiers from a wide variety of combat and combat support skill fields, more than 400 vehicles and major pieces of equipment and more than 20 fixed and rotary winged aircraft from both the Army and Air National Guard, this deployment was one of the largest ever, carrying an overall price tag of more than \$ 3.1 million federal dollars.

#### **TRAINING FACILITIES**

- **Montrose Military Reservation:** In Woodensburg, near Reisterstown, in Baltimore County. Renovation

and upgrade continues at this permanent home for the MDARNG's Maryland Military Academy.

\* Usages in FY 91 included:

- MMA—officer and noncommissioned officer training courses;

- Army Master Fitness Trainer Course and the Wellness Week program

- Upgraded and renovated facilities opened the way for a host of seminars, courses, workshops and meetings concerning state logistics, personnel, administration, safety and food service; regional conferences on National Guard marksmanship, state military academies' operations, regional training officers workshops and a governor's cabinet meeting.

- Maryland State Police Academy trains recruits, special operations and K-9 teams and conducts seminars for its criminal investigations division.

- Common Task Training (CTT) on a new CTT trail

- **Gunpowder Military Reservation:**

- Range facilities upgrades provided an expanded capability to train units on either 50-meter or 200-yard known distance courses of fire and partially offsets the loss of central range training facilities due to the closure of all range and training facilities at Fort Meade.

- Used extensively by Maryland Guard members and other military units during weekend drill periods—heavily used during the week by local police for firearms training.

- **Lil Aaron Strauss Wilderness Area:**

- Situated near Hancock and recently transferred to Maryland Department of Natural Resources; leased by the Maryland National Guard during FY91.



*EYES ONLY: Keeping a sharp eye on the opposition forces at the Joint Readiness Training Center, a Maryland Army National Guard 3rd Brigade soldier, is wary to prevent his laser sensors from being hit by the enemy. (Photo by Spc. Rick Roth)*

#### **Site use**

- Numerous units, weekend and annual training;
- Maryland Military Academy, officer training;
- ROTC units, outdoor survival training;
- Boy Scouts, outdoor camping and hiking activities.

- **Lauderick Creek Military Reservation:**

- Adjunct to the Army's Aberdeen Proving Ground (Edgewood Area)

- Rappelling, and day and night helicopter operations Rappel Master certification course

- 20th Special Forces Group (Airborne) performed day and night jump operations at the Aegis Drop Zone.

# MARYLAND MILITARY ACADEMY

**MISSION:** The Maryland Military Academy is the Maryland Army National Guard's center for higher education and readiness training. The academy provides the education courses necessary for the profes-



*THE BIG DAY:* Graduation makes it all worthwhile for soon-to-be 2nd Lt. Linda Ford, Officer Candidate Class -32, Maryland Army National Guard, honor graduate, as she receives honors from Col. Raymond E. Beck Sr. MMA commandant, I-r, Maj. Gen. James F. Fretterd, the adjutant general and Gov. William Donald Schaefer, guest speaker. (Photo by Sgt. Ed Rollins)

sional development of noncommissioned officers and commissioned officers through its NCO school and Officer Candidate School. Also, MMA offers along with specialty schools, a recruit training school to prepare new soldiers for basic training and the rigors of military life.

## TRAINING YEAR 1991 GRADUATIONS

OCS — 31  
 PLDC — 53  
 BNCOC — 48  
 ANCOC — 12  
 FSC — 32  
**TOTAL — 176**

**OFFICER CANDIDATE SCHOOL:** OCS prepares men and women for commissioned leadership positions as second lieutenants in both the National Guard and Ar-

my Reserve. OCS stresses the development of leadership skills, enhances technical and tactical proficiency and strongly emphasizes the importance of "duty, honor and country." Since its inception in 1960, OCS has graduated more than 600 officers. In July 1991, Class #32 graduated 31 new second lieutenants.

**NONCOMMISSIONED OFFICERS SCHOOL:** The NCO School conducts the following courses:

- **PRIMARY LEADERSHIP DEVELOPMENT COURSE/ LIGHT LEADER COURSE** (PLDC/LLC) (Required for promotion to sergeant)
- **BASIC NCO COURSE (BNCOC)** (Required for promotion to staff sergeant)
- **ADVANCED NCO COURSE (ANCOC)** (Required for promotion to master sergeant/first sergeant)
- **FIRST SERGEANT COURSE (FSC)** (Designed to orient newly-appointed 1st Sergeants to their duties and responsibilities)

## SPECIALTY SCHOOL GRADUATIONS

Company Level Pre-Command Course — 65  
 Instructor Training Course — 62  
 OCS Preparatory — 15  
 TAC Officer Training — 12  
**TOTAL — 154**

**RECRUIT TRAINING SCHOOL:** MMA provides a smooth transition from civilian to military life by conducting Recruit Training School. This school helps ensure that a new soldier is better prepared for the rigors of basic military training at an active duty Army post. Professional trainers and drill instructors work to raise the morale and confidence of new soldiers by exposing them to drill and ceremony, military courtesy, military discipline, basic soldiers skills, bayonet assault course, rappelling and physical fitness.

**COMMUNITY RELATIONS:** During TY92 the Military Academy will develop and present a leadership training program for selected high school seniors. Both business and military leaders will address the students. This program will be conducted as a pilot program during April. The military reservation continues to host a variety of Scouting and Explorer Scout activities. MMA is committed to supporting events aimed at building youth.

## TRAINING YEAR 1992

OCS Class #34, Orientation	May
Company Level PreCommand Course	Jan—Mar and July
Staff Officer Development Course	Jan—Mar
PLDC/LLC	Jan—Apr and June
BNCOC	July
ANCOC	July
Instructor Training Course	Oct—Dec; Jun, Jul
Regional TAC Officer Training	Feb
Regional OCS Recruiting	Dec—Feb
OCS Prep Course	Mar—Apr

## SAFETY

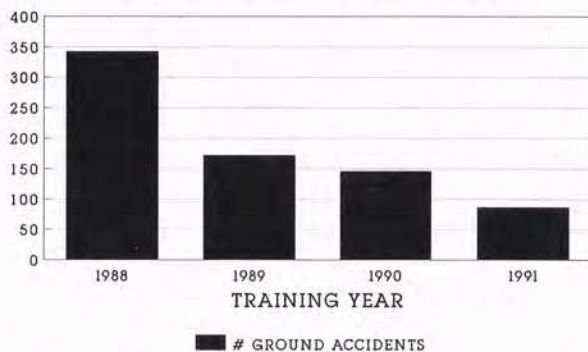
**MISSION:** Responsible for statewide ARNG ground, aviation, explosive and general safety, the safety office works to reduce accidents through prevention.

**RATIONALE:** Maximum attention to safety reduces equipment damage and loss, accident-related absenteeism and saves untold tax dollars that might be spent unnecessarily for equipment repair and replacement and medical treatment.

**RECORD:** Through a system of accident reporting, trend analysis and follow-up action, the Maryland National Guard safety record in 1991 reflects:

- Reduction of overall accidents from 146 in 1990 to 87 in 1991 for a 40 percent decrease.

### MDARNG GROUND SAFETY PROGRAM



PRODUCED BY: MD-STARCO-DOIM

- Reduced ARNG motor vehicle accidents from 28 in 1990 to 21 in 1991 from a fleet of more than 2,200.
- Designation of safety assistants for all units
- Increased recognition of safety through an awards program.
- Continued emphasis on a successful special safety officer program in the MDARNG support areas.

**RECOGNITION:** Received the ARNG National Safety Award of Honor and Merit for 1990.

**SIGHTS SET:** Further vehicle accident reduction to be attained by increased defensive driving strategies.



*DANGEROUS DUTY: Sparks fly as Sgt. Kent Meadows, 1729th Maintenance Battalion, Maryland Army National Guard, gives his protective equipment a workout as he welds a Humvee brush guard. (Photo by Lt. Col. James Degatina)*

## INFORMATION MANAGEMENT OFFICE

**MISSION:** Increase combat readiness and administrative efficiency by providing state-of-the-art information, telecommunications, reproduction and visual systems equipment and support to all offices of the state headquarters and units in outlying armories.

**SCOPE:** The director of information management is responsible for five major areas: automation, telecommunications, printing and reproduction, records management and visual information.

- **Automation:** Maintained 280 personal computer-based systems; provided training and software support for MDARNG users, provided automation supplies and support to users of the data processing facility in Havre de Grace. Provided automation support with laptop computers and software.

- **Telecommunications:** Provided service to 33 facilities, upgraded three locations with new state-of-the-art systems, and instituted telephone service cost reduction programs.

- **Printing and reproduction:** Undertook new overall responsibility for printing and reproduction; and mail, forms and publications management.

- **Records Management:** The directorate designed databases for tracking active and archived records. Applications for using micro-graphics for compact record storage are under review.

- **Visual Information:** A new field for the information management directorate. Ongoing activities include budget planning, equipment authorizations and initiation of procurement activities to set up modern visual information systems.

- **Other Projects:** Provided graphics support to all users as well as desktop publishing activities, visual presentations, database design, communications engineering, and data communications support.

- **Products:** Desktop publishing support for: the Military Department Future Plan, Army Communities of Excellence Plan for 1991 and 1992, Commanders'

Handbook for 1990 and 1991, Military Department standard briefings and the Command Line.

### **OPERATION DESERT SHIELD/DESERT STORM**

—Conducted specialized training for wills automation and powers of attorney for mobilization. Provided automation support for critical mobilization and readiness data for Maryland units.

—Installed secure communications systems to activated units within 24 hours of mobilization notification. Installed upgraded secure and standard communications systems for the Maryland National Guard emergency operations center.

## **MARYLAND AIR NATIONAL GUARD**

Whether they traveled to the sands of the Saudi desert or the Nevada desert for an overwhelming victory in Gunsmoke '91... over the skies of Paraguay and the skies of Middle River... the Maryland Air National Guard has proven its capability to defend the nation and support the state.

Flying two of the U.S. Air Force's most versatile aircraft, the C-130 Hercules and the A-10 Thunderbolt II jet fighter, Maryland Air National Guard men and women flew more than 10,000 hours in missions that carried them to distant shores such as Rhein-Main Airbase, Germany and nearby gunnery ranges at Warren Grove, N.J.

**MISSION:** To gain and hold offensive and defensive air superiority in contested airspace in a combat operations theatre. To deliver firepower and fighting forces in a military conflict to deter and overcome opposing forces to assure military victory. Provide peacetime support to Maryland and the United States to overcome the destructive forces of natural and civil emergencies.

### **ORGANIZATION**

- 135th Tactical Airlift Group
  - Unit strength: more than 890 officers and airmen.
  - Aircraft type and number: eight C-130 Hercules turboprop transports
  - Mission: Airlift people and cargo worldwide in support of U.S. Army, Air Force and Department of Defense missions.
- 175th Tactical Fighter Group
  - Unit strength: more than 970 officers and airmen.
  - Aircraft type and number: 20 A-10 Thunderbolt II jet fighters
  - Mission: Provide close air support to protect people and airspace wherever needed.
- Headquarters, MdANG
  - Unit strength: 27 officers and airmen
  - Mission: Provide command and control, management support to MDANG flying units.

### **OPERATION DESERT SHIELD/DESERT STORM**

- 135th Mobile Aerial Port Flight, December—May: The first Maryland Air National Guard unit called up, nearly 60 loadmasters and cargo handlers deployed to Dover Air Force Base, Del. to prepare cargo for airlift to the Persian Gulf aboard military and civilian contract aircraft. Elements of this unit subsequently deployed to Eastern Saudi Arabia to assist in re-deployment of American forces after victory was won.
- 135th Civil Engineering Flight: Twelve firefighters activated to provide fire protection at Hurlburt Field, Fla.
- 135th Tactical Clinic: Nine medical professionals ac-



*DESERT-BOUND: Staff Sgt. Caroline Freburger, 135th Mobile Aerial Port Flight, loads a C-5A Galaxy at Dover Air Force base, Del. during the unit's Operation Desert Storm call-up. (Photo by Tech. Sgt. Jeff Legeer)*

tivated to support the Air Force's Malcolm Grow Medical Center at Andrews Air Force Base.

- 135th Security Police Flight: Eight security police members activated to provide base security at Warfield Air National Guard Base.
- 175th Security Police Flight: Seventeen security police members activated to provide base security at Warfield Air National Guard Base.
- 135th Resource Management Squadron: Four material management specialists activated to support supply operations at Andrews Air Force Base.
- 175th Resource Management Squadron: Eight material management specialists activated to support supply operations at England Air Force Base, La.; Homestead Air Force Base, Fla.; Langley Air Force Base, Va. and Macdill Air Force Base, Fla.
- 135th TAG, Operation Volant Pine: Nearly 100 flight crew and support personnel and four C-130s deployed to Rhein-Main Airbase, Germany to augment a rotation for airlift support in Europe. 170 sorties, 579 tons of cargo and 645 passengers; coincided with the reunification of Germany; flew airlift to nine other European countries including a first-ever flight to Bucharest, Romania.
- 235th Civil Engineering Squadron: Designed and managed construction of a major addition to the Dover Air Force Base, Del. port mortuary. Initially built to handle potential Desert Storm casualties, the facility also is used to assist civilian authorities in mass casualty emergencies. The 235th received the Air Force Design

and Construction Excellence Award for its prompt response, precise planning and construction management performance.

- 135th Tactical Clinic: Twenty-three medical staff members deployed to Holloman Air Force Base, N.M. to backfill vacancies suddenly created by Operation Desert Shield.

- 175th Tactical Clinic: Forty medical staff deployed to Myrtle Beach Air Force Base to support the base hospital in the absence of active Air Force members deployed for Operation Desert Storm.

### AERIAL GUNNERY SUPREMACY

**BEST IN THE AIR FORCE:** In winning the championship in GUNSMOKE '91, the Maryland Air National Guard's 175th Tactical Fighter Group gained recognition as the "Air Force's best" in air-to-ground bombing and gunnery.

- 175th TFG—October, 1991—The first ever win for the 175th and an A-10 Thunderbolt jet fighter unit—placed first in GUNSMOKE '91, the Air Force worldwide air to ground bombing and gunnery competition, held at Nellis Air Force Base, Nevada. A-10 aircrew members and maintenance specialists, challenged by 13 active Air Force, Air Force Reserve and Air National Guard units worldwide, outflew and outgunned their opponents with precision aerial accuracy and ground support.

Competing against other A-10s, F-16s, F-15s, F-111s and A-7 jet fighters, as well as Desert Storm veterans, the Maryland citizen-airmen outperformed their challengers to win the title "Best of the Best."



*GUNSMOKED: Capt. Brian Barnes, left, and Staff Sgt. Dean A. Waters, pilot and crew chief, respectively, return victorious from Gunsmoke '91. The 175th Tactical Fighter Group A-10 Thunderbolt jet team won the coveted top honors in the U.S. Air Force worldwide air-to-ground gunnery competition. (Photo by Master Sgt. Buddy Bates)*

### OUTSTANDING UNIT CITATIONS

- 135th TAG, Distinguished Flying Plaque  
—The second consecutive year the 135th received this accolade conferred annually by the National Guard

Association of the United States. Ninety-one ANG flying units compete nationally for this honor, five of which are selected.

- 135th TAG, Flying Safety Award

- Maj. Gen. John J. Pesch Flight Safety Trophy—awarded by National Guard Bureau; represents more than 83,000 mishap-free flying hours over a 21-year period.

- 175th Consolidated Aircraft Maintenance Squadron  
—1990 ANG Maintenance Effectiveness Award for outstanding achievement and performance in aircraft maintenance and ancillary training.

### MAJOR DEPLOYMENTS

- 135th Services Flight, Savannah, Ga.; Alpena, Mich., December 1990, May: Provided billeting services for 135th TAG deployment.

- 135th Mission Support Flight, Patrick Air Force Base, Fla., Jan.: An administrative training support mission with 57 personnel audio-visual, food service, education services and disaster preparedness specialists integrated with Air Force host units. Recalled to Baltimore for imminent Desert Storm mobilization processing duties.

- 175th Services Flight, Baltimore, March: Seven airmen assisted the 175th Mission Support Flight for the 2nd Annual Eastern Regional Mission Support Flight conference.

- 175th Consolidated Aircraft Maintenance Squadron, Fort Drum, N.Y.; Mar, May, Sep:—Forward Operating Locations-Maintenance and operations personnel deployed to support operations by refueling and re-arming aircraft from all ANG bases; highlighted by a live munitions buildup by the maintenance team and employed by pilots.

- 175th TFG, Myrtle Beach Air Force Base, S.C., April: Operation Brain Storm—Some 123 officers and airmen and 12 aircraft deployed for preparatory training for Operation Desert Storm readiness. Pilots and maintenance teams trained and practiced in "hot pit" refueling training. Pilots flew realistic Southwestern Asia air combat scenarios.

- 135th Security Police Flight, Warfield Air National Guard Base, April:—Home station annual training, in which 41 security specialists underwent air base ground defense training and weapons qualification on M-16, M60, .38 caliber (pistol) and M-203 grenade launcher.

- 135th Civil Engineering Squadron; Camp Murray, Wash., May: A construction mission of 31 airmen who renovated an existing structure into a new motor pool, replaced an entire warehouse electrical system and insulated two other buildings.

- 175th Services Flight, Macdill Air Force Base, Fla.; Myrtle Beach Air Force Base, S.C.; Indiantown Gap, Pa.; June—Aug: A total of 31 services specialists underwent training and provided customer support in the base dining halls and billeting offices.

- 175th Communications Flight, June—Patuxent Naval Air Station—Sentry Readiness '91, an Air Force communications exercise supported by 22 officers and airmen working in all phases of communication operations and maintenance: pre-exercise set-up, radio

operations, encoding, decoding and interim troubleshooting.

- 175th TFG, McChord Air Force Base, Wash., June: Sentry Cascade—a joint A-10 training exercise with 78 officers and airmen providing close air support for the Washington National Guard; highlighted by live fire availability at northeastern ranges.
- 175th TAC Clinic, Elemendorf Air Force Base, Alaska, June: An annual training mission, involving 73 medical professionals, supported the base hospital, providing emergency and in-patient treatment and care.
- 235th Civil Engineering Squadron, High Wycombe Air Station, England, July: Regional Wartime Construction Managers Exercise—Atlantic Trail II—Twenty-three officers and airmen exercised concepts of organization and communication; established an operational baseline for a revised post-cold war NATO scenario of events.
- 135th Civil Engineering Flight, July-August:
  - Dyess Air Force Base, Texas,—Nine firefighters deployed to augment an active Air Force fire protection squadron; airmen worked in 24-hour shift rotations for ground and air emergency response.
  - Howard Air Force Base, Panama,—Another 12 firefighters deployed to conduct a similar mission.
- 135th TAG, Asuncion, Paraguay, August: Fuerzas Unidas '91—An Air National Guard C-130 first—a joint, combined forces exercise comprised of U.S. Army, Air Force, Marine Corps, Paraguay Army and Air Force. The 135th airdropped 637 Paraguay armed forces, airlifted 260 tons of cargo (supplies and vehicles) and airlifted a Mississippi ANG civil engineering unit from Birmingham and return, that constructed sanitation facilities and remodeled classrooms for the public schools in Concepcion, Paraguay. Fuerzas Unidas is a Spanish phrase, meaning "united forces."



**PLANE OVER THE PLAINS:** A 135th Tactical Airlift Group C-130 Hercules looms over the Paraguay River and the "rancheros," on a flight to Asuncion, Paraguay during "Fuerzas Unidas '91—Paraguay." "Rancheros is a Spanish word meaning "ranches." (Photo by Capt. Mike Milord)

#### ONGOING MISSIONS

- 135th TAG, Howard Air Force Base, Panama, August, October 1991: Volant Oak—Deployed 160 officers and airmen in continued airlift support missions throughout Central and South America. They totalled

37 sorties, hauling 120 tons of cargo and 595 passengers.

- 135th TAG, MAGIC CARPET—Ongoing mission in concert with the U.S. Justice Department Immigration and Naturalization Service, assisting in deportation of more than 300 felony convicted drug offenders.
- 135th CES, Montrose Military Academy, Ongoing—PRIME BEEF teams worked 2,236 manhours over the past year during weekend and annual training continuing renovation of a former state detention center into a modern military training complex.

#### INFORMATION MANAGEMENT

##### 175th Mission Support Flight

- Advanced communications and computer operations at Warfield Air National Guard Base:
  - Operations
    - installed SARAH, AUTODIN, MAPPER, ASPEN, and computer security data systems to speed message processing time, expand order processing capability, reduce paperwork, enhance telephone operations and voicemail capability, and limit data access to authorized users;
    - completed a communications-computer system assessment to help managers project future communications needs.
  - Maintenance
    - installed CAMS and SPIRIT automated data systems to upgrade maintenance control capability.
    - installed telecommunications system into newly renovated building.
    - on 12-hour notice, installed four telephone lines for emergency press center.
  - Audiovisual—Produced still and video photography for: accounting and finance economic impact statement; 175th Consolidated Aircraft Maintenance Squadron for ANG outstanding maintenance squadron award submission; Special Olympics, Teamwalk '91, and Charity Shoot.
  - Customer Support—Trained functional area records managers in computer-based records information management system; tested MAPPERS orders for system accuracy, conducted staff assistance visits for records management and published the base phone directory.



**WATER PURITY:** Airman Tonya Coultas, 175th TAC Clinic, analyses water samples during a two-week mission at the Myrtle Beach Air Force Base Hospital. (Photo by Tech. Sgt. Jeff Legeer)



## NOTEWORTHY PERFORMANCE

- Headquarters, MdANG; 135th TAG; 175th TFG: Rapidly expanded family support program for Desert Storm.
- 135th TAC Clinic—provided key medical mobilization support to 270 135th TAG personnel activated or alerted for Operation Desert Storm
- 135th/175th Services flights—hosted annual prayer breakfasts at the base dining hall.
- 135th TAG Life Support—First-ever life support combat training survival exercise when 50 members of the 135th underwent a day-long exercise. Air crews, intelligence specialists and security police trained in map and compass use, firecraft, shelter craft, sustenance and camouflage, concealment and signalling.



*HOME FOR GOOD, NOW: Tech. Sgt. Denise Whitley, 135th Consolidated Aircraft Maintenance Squadron, is welcomed by son, Steven, upon her return from Germany where she deployed for Operation Volant Pine in Support of Operation Desert Shield.*

## HOMETOWN HELP

Supported largely by the NCO Academy Graduates Association, Chapter 94, FY 91 achievements were:

- November- Thanksgiving Food Drive—Collected canned goods and donations providing 50 food baskets for needy families.
- December—Coats For Kids—Collected and distributed 25,000 used coats for needy children in the Baltimore metropolitan area.
- March—Donated televisions and baseball equipment to Claremont Special Education School
- April
  - March of Dimes Walkathon—Cooked and served more than 20,000 hot dogs
  - Shoot-for-Charity—Raised \$6,500 for the Johns Hopkins Childrens' Center
- May

## LOGISTICS

**MISSION:** Procure, maintain, sustain and transport MDARNG material and people to ensure availability of units for federal and state missions and to enhance operational capability.

### EQUIPMENT

- The value of MDARNG equipment on hand exceeds \$220 million.



*AT THE FAIR: Tech. Sgt. Alene Bowers, Headquarters, MDANG, staffing an exhibit at the Maryland State Fair, gives posters to a young fairgoer. (Photo by Capt. Mike Milord)*

—Books For Kids—Collected and distributed 50,000 books for Baltimore City metro area students to supplement summer reading programs.

—Memorial Day ceremonies—Curtis Bay Elementary School visit by 135th Mobile Aerial Port Flight noncommissioned officers, recently returned from Operation Desert Storm duties.

### • June

—WMAR-TV—Childrens' Miracle Network—presented \$6,500 for Johns Hopkins Childrens' Hospital

—Special Olympics—For the 22nd consecutive year, Air Guard airmen and women posted signs, marked fields, erected shelters, helped conduct athletic events and became huggers for some of the more than 1,500 mentally retarded Free State citizens who came from 23 Maryland counties and Baltimore City. NCO Academy Graduates made a special donation of \$250.

—2nd annual bikeathon—collected pledges worth \$3,000 for local charities.

• September—Assisted Essex-Middle River Chamber of Commerce Airshow at Martin State Airport

• Ongoing—\$2,700 raised for comfort items for metropolitan Baltimore area Veterans Hospitals.

**AERIAL TRIBUTES:** Ceremonial Flyovers—In concert with scheduled training missions, 175th TFG A-10s performed numerous flyover formations highlighted by: Flag Day, Fort McHenry; Dover Air Force Base, Operation Desert Storm Tribute; July 2, Memorial Stadium, Independence Day Desert Storm Tribute.

• The amount of excess equipment on hand is less than 4/10 of one percent.

• Received—11 new fork lifts with 10,000 pound capacity; 30 new series five-ton trucks, 25 cargo and five wrecker. Training on this equipment is ongoing.

• Deployable medical sets being received will modernize and improve the capability of the 136th Combat Support Hospital.

• The 229th Supply and Transportation Battalion successfully employed the reverse osmosis water purifica-

tion units during annual training 1991, providing potable water to division units.

- All water trailers in the state have been rebuilt, providing a cleaner, safer water supply to all users, military and civilian.
- Units mobilized for Desert Shield/Desert Storm were equipped at 95 to 100 percent of authorized levels by loaning equipment from other units. 100 percent inventories were conducted on organizational, installation and state property, and equipment not mobilized was transferred to other units.



*TIE-DOWN: Staff Sgt. John Seaver, 1729th Maintenance Company, Maryland Army National Guard, right, and another soldier secure a 7 1/2-ton crane before taking it on the road. (Photo by Lt. Col. James Degatina)*

#### **MAINTENANCE**

- Mission capable rates in MDARNG units have consistently remained at or above 90 percent for 29 of 33 units during 1991, attesting to the maintenance capability of the units, organizational maintenance shops and the combined support maintenance shops.
- Maintenance assistance and instruction teams provided support to units during the year. Instruction included preventive maintenance checks and services,

records maintenance, food service, power generation and chemical defense equipment, weapons and vehicles.

#### **RECOGNITION**

- The 1729th Maintenance Company won the state competition for excellence in food service, and went on to compete against other states in 1st Army for the Phillip A. Connelly Award. Headquarters and Headquarters Company, 3rd Brigade, the runner-up in the state competition, will be Maryland's nominee for the 1st Army competition in 1992.
- The 70th Supply Company, 1729th Maintenance Company and the 729th Maintenance Battalion were nominated for the Chief of Staff, Army, Maintenance Excellence Award for maintenance proficiency.

#### **TRANSPORTATION**

- The Defense Movement Coordination Team coordinated the successful movement of convoys in support of Operation Desert Shield /Desert Storm, totalling more than 1,700 vehicles in 40 convoys. During the annual training periods, more than 2,100 vehicles traveled through Maryland without incident. During 1991, the state movement control center coordinated the safe move of 4,300 military vehicles through the state.
- A state movement control center was established at the Headquarters, Maryland National Guard. It is designed to collect, analyze, organize and approve convoy movement using a new computerized system known as MOBCON, which prioritizes highway use.
- The 2729th Transportation Detachment (Movement Control) was formed to perform movement control duties for people and material. It will provide these services at inland transfer points, over-the-shore shipping terminals or at rail or motor terminals.
- A modified training course, acceptable to federal standards, was developed for state level hazardous material certification. It was developed to train personnel responsible for hazardous material shipments for their units.

## **ARMY AVIATION**

**MISSION:** The Army Aviation Support Facility at Weide Army Airfield, Edgewood Area, Aberdeen Proving Ground maintains 63 MDARNG aircraft with up to depot level maintenance and provides aviator training and evaluation for approximately 180 MDARNG aviators. These aviators, who live in Maryland and surrounding states, conduct flights out of the facility on a daily basis.

**ORGANIZATIONS SUPPORTED:** Three major aviation commands—the 29th Aviation Brigade, 29th Infantry Division (Light), the 29th Air Traffic Control Group, and the Mobilization AVCRAD Control Element—are supported by this facility.

**NEW AIRCRAFT:** The MDARNG received one of nine C23-B Sherpa aircraft assigned to the Army National Guard. A twin-engine aircraft, the Sherpa is capable of multiple missions. It can transport passengers, either



*A NEW ARRIVAL: The Maryland Army National Guard's first C-23B Sherpa stands ready for passengers and its official dedication as part of the aviation fleet. (Photo by Jack McLaughlin, courtesy to The Aegis, Bel Air)*

administrative or combat-ready, carry cargo with the seats removed, or be fitted with litters for medical evacuation. The full-time crew consists of two pilots and a flight engineer.

**PROSPECTIVE:** Maryland is scheduled to receive a UH-60A Blackhawk helicopter to provide the state a greater lift capability. Normally equipped to carry 14 combat-equipped soldiers, it can be configured for cargo delivery, internal or external, sling-loaded.

**AIRFRAMES:**

- **Rotary Wing (helicopters)**
  - AH-IF Cobra - 23
  - OH-58A Kiowa - 25
  - UH-1H Huey - 12
  - UH-60A Blackhawk - 1\*

- **Fixed Wing (airplanes)**

- U21-A - 1
- C23-B Sherpa - 1

- **VALUE: \$105 million**

- **Workforce**
  - 68 ARNG technicians
  - 5 Active Guard/Reserve
  - 1 Army civilian
  - 2 state employees

\*Anticipated by year-end

- **Aviators**
  - 180
- **Annual Flying Hours Program**
  - 6312 hours

## MAJOR COMMANDS (MDARNG)

### DIVISION SUPPORT COMMAND

**MISSION:** Division Support Command, 29th Infantry Division (Light) supports division soldiers by providing their service support needs which include medical, maintenance, supply and transportation.

**LOCATIONS STATEWIDE:**

Headquarters-Ruhl Armory, Towson  
Units-Baltimore City, Allegany, Baltimore, Charles, Harford, Talbot and Washington Counties.

**SUPPORT:**

- **Joint Readiness Training Center**
  - More than 250 DISCOM soldiers provided transportation, logistics, medical and maintenance support to the 3rd Brigade task force during rigorous combat-oriented exercises at the Army's Joint Readiness Training Center at Fort Chaffee, Ark.
  - In a logistics support role, DISCOM soldiers uploaded supplies delivered on 150 C-130 Hercules sorties and provided ground transportation for all facets of the exercise.
  - In a training support role, DISCOM soldiers provided classes in supply, medical and maintenance support to the 1,500-plus 3rd Brigade task force light fighters.
  - A 25-member support base stationed in Baltimore prepared and loaded some five tons of materials for resupply during the operation.

**TRAINING:** Offers thorough training in marketable skills that enhance a DISCOM soldier's ability for employment in the civilian workforce. Duty occupations include: motor vehicle maintenance, heavy equipment and vehicle operation, medical professional, supply and inventory operations and communications specialists.

**ORGANIZATIONAL CHANGE:**

- In the throes of a major functional change, the 729th Maintenance Battalion in Hagerstown will become the 729th Forward Support Battalion, combining medical, maintenance and supply missions under one headquarters. The 229th Supply and Transport Battalion,

now at Cade Armory becomes the 229th Main Support Battalion to be re-located at Montrose Military Reservation in FY 92.

- 129th Signal Battalion is converting to state of the art mobile subscriber equipment. Provides cellular telephone capability for military missions, similar to corporate industry. This service is expected to provide



**POTENT POTION:** Sgt. Charles Tilghman, 229th Supply and Transport Battalion, Maryland Army National Guard, draws a water sample at Fort A.P. Hill, Va. after using the new reverse osmosis water purification unit to provide clean drinking water for soldiers training in the field. (Photo by Sgt. Ed Rollins)

telecommunications coverage over a 10-square mile area with dial-up telephones, telefax, and digital data transmission in standard and secure modes. This modernization will greatly expand military communication as well as enhanced support for state emergencies.

**HOMETOWN ASSISTANCE:** DISCOM'S expansive fleet of 2 1/2 ton trucks and tractor-trailer rigs provide a ready capability to apply wartime skills to community projects and events:

- **Bags Of Plenty**—Provided trucks and drivers for this annual food-for-the-needy drive conducted in concert with the Maryland Food Bank in Baltimore City.
- **Scouting For Food**—An annual food collection effort sponsored by the Boy Scouts of America, in which scouts collect donated food items and bring to central pick-up points, where DISCOM soldiers haul it to community action agencies.
- **Kids Helping Kids:** Food donation program where children brought food to schools throughout Baltimore. The 229th Supply and Transport Battalion provided pickup at selected schools and carried it to the Maryland Food Bank.

- **Drought relief**—Delivered two water trailers to Frostburg to provide relief to water deprived areas of Western Maryland.

- **Project HOPE**—229th S&T Bn provided tents to a camping program sponsored by Baltimore City at a local park to support of a recreational opportunity for inner city children

- **American Diabetes Association**—The 104th Medical Battalion and 229th S&T Bn provided equipment to support a fund-raising walkathon in Baltimore City.

- **Kuwait Recovery**—Trucked medical supplies in two 12-ton tractor-trailers from Franklin Square Hospital to JFK Airport, N.Y. for shipment to war-torn Kuwait.

- **Drug Suppression**—DISCOM units provided people and equipment for continued support of drug suppression operations in Maryland.

- **Explorer Scouts**—All DISCOM units sponsor Explorer Scout posts at armories throughout the state.

- **I-68 ribbon-cutting**—Provided instant communications for the governor during a ribbon-cutting ceremony marking the completion of Interstate 68, that spans Western Maryland to West Virginia.

## 3RD BRIGADE, 29th INFANTRY DIVISION (Light)

**MISSION:** Designed for rapid strategic deployment for worldwide low intensity conflicts, the 3rd Brigade's mission is to destroy or repel enemy forces in close or restricted terrain where employment of larger armored or mechanized forces is prohibited.

**EMERGENCY DEPLOYMENT READINESS:** The ability to rapidly mobilize, deploy, and fight to win in rugged terrain and inhospitable environments was the core curriculum of several major emergency deployment readiness exercises in FY-91.

### MAJOR EVENTS:

- **Operation Razor Shield:** A brigade task force command post exercise—Battle staff training involved stressful around-the-clock operations in command, control, communications and intelligence procedures among 3rd Brigade, 2-115th and 2-175th Infantry battalions, and their company command posts. With minimal soldier support, Operation Razor Shield honed tactical leader and battlestaff skills separately in a field environment through a time-phased transmission of battlefield information. This exercise was the first step in a building block approach to the Army's tested for combat readiness, the Joint Readiness Training Center, Fort Chaffee, Ark.

- **Eagle Strike II:** Continuing with the "building block" approach to combat readiness, the trained-up battle staffs were now prepared to employ their full complement of soldiers in a challenging 48-hour combined arms field training exercise at Fort A.P. Hill, Va. For only the third time in two years, the 3rd Brigade Task Force consolidated all 1,500 soldiers and over 400 vehicles together for the last gruelling exercise before JRTC. Elements of the 29th Aviation Brigade, the Division Support Command, the Air National Guard and

other 3rd Brigade division troops, learned to work effectively under one tactical commander.

- **Joint Readiness Training Center (JRTC):**



*TAKE THAT! 1st Lt. Carlton Jones practices bayonet assault techniques. The District of Columbia police officer is assigned to Company C, 2nd Battalion, 115th Infantry, in Catonsville.*

*(Photo by Spc. Rick Roth)*

—Deployment—Culminating nearly 18 months of a multi-echeloned, dual-tracked training strategy, the 3rd Brigade mobilized and deployed 1,500 light fighters, 450 vehicles, and 10 helicopters to Fort Chaffee, Ark. for a realistic combat readiness evaluation. Via seven commercial aircraft, 115 railroad cars, four C-130 Hercules and two C-5A Galaxies, MDARNG forces completed the most massive deployment since World War II, a 1,100-mile journey in only three days.

—Employment—Soldiers of Task Force 3-29, outfitted with MILES, or Multiple Integrated Laser Engage-

ment System sensors and weapons, underwent a relentless challenge for 288 hours (12 days) nonstop, by the Army's best trained opposition forces in the world.

Physically stretched beyond their capabilities and any realistic expectations, Maryland Guardsmen and women overcame the battlefield stress and fatigue to accomplish every mission, earning the distinction of the best Reserve Component rotation through JRTC to date.

In sweltering heat, with minimal rest and recovery, the soldiers completed re-deployment at the end of August without significant personal injuries or sizeable loss or damage of government property.



*GIFTS FROM AFAR: Sgt. Gregory R. Letiecq, Headquarters and Headquarters Company, 1st Battalion, 115th Infantry Regiment, distribute school supplies to students from the Escuela Republica de Columbia in Trujillo, Honduras. (Photo by Sgt. 1st Class Vincent F. Giammalvo)*

## 29th AVIATION BRIGADE

**MISSION:** The 29th Aviation Brigade, headquartered at the Edgewood Armory, provides battlefield operation support to the 29th Infantry Division (Light) with maneuver, fire support, command and control, intelligence, mobility and combat service support.

### BRIGADE UNITS

- Edgewood
  - Headquarters and Headquarters Company
  - 1/224th Attack Helicopter Battalion
  - F Company, 224th Aviation Battalion
  - C Company, 2/224th Aviation Battalion
- Annapolis-1st Squadron, 158th Cavalry (Reconnaissance)
- Greenbelt-629th Military Intelligence Battalion (CEWI)
- Sandston, Va.-2/224th Attack Helicopter Battalion
- Cumberland-129th Infantry Detachment (Long Range Surveillance)

**LOCATION:** The Edgewood Armory, opened in July 1989, is located at the Edgewood Area of Aberdeen Proving Ground, near the Army Aviation Flight Facility at Weide Army Airfield, where brigade aircraft are maintained.

### TROPICAL THUNDER:

• May—Two batteries from 2-110th Field Artillery Battalion deployed to the Central American highlands of Zambrano, Honduras. Here, at the Honduran Field Artillery School, Maryland soldiers cross-trained with the Honduran army's 1/201st Field Artillery Brigade in mutual support training. Maryland Guard members actively supported civic action projects in local impoverished villages where they provided medical attention, school supplies, fruits and milk.

• June—The entire 1st Battalion, 115th Infantry Regiment deployed to the West Caribbean outpost of the 15th Honduran Infantry Battalion, near the coastal town of Trujillo, Honduras. Several Honduran soldiers were integrated into each MDARNG infantry platoon for the duration of the deployment to undergo requested medical training, mortar gunnery and infantry platoon live fire exercises.

Again, civic action projects were an integral part of the cultural exchange with three separate visits to local schools, providing much-needed school supplies and personal hygiene items.

Jungle training, mountain operations and small boat drills combined to make this a most productive and memorable annual training.

**JOINT AND COMBINED ARMS TRAINING:** Using the Army's existing \$4 million mobile Army Tactical Battle Simulation System, the brigade, battalion, and company staffs were pitted against a seasoned opposition force in a realistic and demanding computer-simulated battle. After a week-long preparation, the battle ensued in the classrooms of the Montrose Military Reservation where the 3rd Brigade Task Force summarily defeated the enemy.

**FORCES:** Since its activation in October 1985, the 29th Aviation Brigade has grown from a fledgling force of 540 soldiers to more than 1,100.

**ANNUAL TRAINING:** The aviation brigade supported the annual training exercises of the 29th Infantry Division (Light) at Fort A.P. Hill, Va. Brigade personnel and 93 helicopters are an integral part of the 29th Division's combined arms training.

**JOINT READINESS TRAINING CENTER:** The 29th Aviation Brigade supported the 3rd Brigade, 29th ID (L) during the JRTC rotation in Aug. 91 at Fort Chaffee, Ark. The aviation task force, headed by the 1/224th Attack Helicopter Battalion, included all elements of the aviation brigade in a realistic low-to mid-intensity war-time scenario.

**SPECIAL TRAINING:** During aerial gunnery training at Fort A.P. Hill in October, 1990, the aviation brigade planned and executed a highly sophisticated Joint Air Attack Team exercise involving the 1/224th Attack Helicopter Battalion's and 1/158th Cavalry's AH-1F Cobras, the 175th Tactical Fighter Group's A-10s, and

the 1st Battalion, 110th Field Artillery. The targets, sighted and identified by lasers, were pounded by the artillery, AH-1s with 2.75 rockets, 20mm guns and TOW missiles, followed by A-10s. Participants in the 24-hour JAAT exercises used night vision goggles.

**COMMUNITY ACTION:** Fliers from the 29th Aviation Brigade support numerous community fairs and patriotic events statewide by providing flyovers, static display aircraft and jump platforms for the Maryland National Guard Parachute Team.



*CLOSE-UP LOOK: Visitors to the Montpelier festival in Laurel swarm over the AH-1F Cobra flown in by pilots from the 1/224th Attack Helicopter Battalion. (Photo by Capt. Kevin Jenkins)*

## TROOP COMMAND

**MISSION:** Command and control of all 24 non-divisional units in the Maryland Army National Guard, the Troop Command encompasses engineer, maintenance, air traffic control, aircraft repair depot, band, public affairs, military police, transportation, rear area operation, combat support hospital and Special Forces units.

Offering "hard" skills that typically are very marketable in the civilian world, Troop Command units often have 100 percent or greater personnel strength.

**LOCATION:** Troop Command units are located from one end of Maryland to the other; the 1229th Transportation Company is headquartered in Crisfield in the lower part of the Eastern Shore, while Company C, 121st Engineer Battalion is located in Oakland in the western-most part of the state.

**OPERATION DESERT SHIELD/DESERT STORM:** Troop Command provided the majority of Maryland National Guard units committed to the Persian Gulf War.

• Units Mobilized

- 290th Military Police Company, Towson
- 200th Military Police Company, Salisbury
- 1229th Transportation Company, Crisfield
- Headquarters and Headquarters Detachment, 29th Air Traffic Control Group
- Company B, 2nd Battalion, 20th Special Forces Group, Glen Arm
- Company C, 1st Battalion, 20th Special Forces Group, Glen Arm

The 200th MP and 290th MP companies both were placed under control of the 400th Military Battalion and saw action in the war, handling thousands of Iraqi prisoners of war. The 1229th Transportation Company was heavily involved in providing the transportation resources to front line units. The 29th ATC was exten-



*HIGH CONSTRUCTION: Completing the frame on one of 20 Adironek shelters at Montrose is a 121st Engineer Battalion construction specialist. (Photo by Capt. Mike Milord)*

sively employed in control of friendly air space, working at Riyadh, Saudi Arabia. Both of the Special Forces units prepared at Ft. Bragg for missions in the area of operation.

• News Coverage

—The 29th Public Affairs Detachment and Headquarters, STARC public affairs, assisted by the state public affairs office, hosted 12 Maryland news members, representing eight Baltimore-area and Salisbury news agencies to Saudi Arabia to report on the employment of the 200th and 290th MP companies.

**ANNUAL TRAINING HIGHLIGHTS**

- The 136th Combat Support Hospital trained at Fort Indiantown Gap, with the new Deployable Medical Systems
- Overseas deployment training included the 29th Rear Area Operation Center; Mobilization Avcrad Control Element; Headquarters and Headquarters Detachment, 297th Maintenance Battalion and the 1729th

Maintenance Company.

- The 121st Engineer Battalion participated in environmental projects including the Greenway Project and Patapsco River Area. Also, the engineers undertook construction projects at the Montrose Military Reservation to improve the training facilities. Improvements include building interiors, exteriors, trails, and equipment storage sites.

- The 229th Maryland Army National Guard Band played at the Governor's inauguration and numerous community parades including the St. Patrick's Day Parade, the "I Am An American" Day Parade, the 4th of July Parade and the Columbus Day Parade.
- The 29th Public Affairs Detachment provided broadcast or printed news coverage of every major event to keep Maryland citizens informed of the Guard's role in state and national defense.

## UNITED STATES PROPERTY AND FISCAL OFFICE FOR MARYLAND

**MISSION:** Ensure combat readiness through careful management, planning, use, care and accounting for all federal monies, properties and resources controlled by the Maryland National Guard.

**LOCATION:** Located in Havre de Grace at the State Military Reservation, the USP&FO installation support facility is the financial nerve center of the Maryland National Guard.

**PEOPLE:** More than 76 military and civilian employees provide fiscal, budget, payroll, supplies, purchasing, contracting and transportation services to both the Army and Air National Guard. Full-time employees include residents of Baltimore City and Baltimore, Cecil, Harford, Carroll and Howard counties.

**STAFF OPERATIONS AND RESPONSIBILITY:** Six operating divisions - administration, internal review and audit, purchasing and contracting, automatic data processing, comptroller, and logistics—manage all federal assets. Responsibilities include:

- receipt and accounting for all federal monies and property in possession of the Maryland National Guard;
- ensuring the federal funds are obligated and spent in compliance with applicable statutes and regulations.
- ensuring the federal property provided the Guard is maintained and used according to applicable Department of the Army and Air Force directives as implemented by the Chief, National Guard Bureau.
- managing the Federal Logistics Support system for the Army National Guard, and upon mobilization of a supported unit, providing support necessary for the transfer of the mobilized property to active duty status.

**OPERATION DESERT SHIELD/DESERT STORM:** Elements of the USP&FO responded on short notice to ensure that MDARNG people and equipment were transferred from inactive duty status to active duty.

- Audit and internal review—Inventoried all equipment for all MDARNG units upon activation and again at deactivation to ensure control of all assets.
- Purchasing and contracting—Arranged payment for meals and housing for activated Guard members during their encampments at stateside Army posts before and after deployment.
- Logistics—Coordinated, identified and controlled the movement of vehicles and equipment transferred to the active Army.
- Resource Management—Prepared pay records for transfer from the reserve component system pay to the active service pay system ensure that Guard men and women and their families received pay in a timely fashion. A nearly flawless process greatly minimized the financial impact of the Guard member's transition from the civilian work force to the armed forces.

**DOLLAR VALUE:** The USP&FO, the appointed federal contracting and transportation officer, has oversight for: equipment valued at more than \$277 million for the MDARNG and \$285 million for the MDANG, and payroll for full and part-time guardsmen and women totalling more than \$43 million (MDARNG) and \$19 million (MDANG).

**Air National Guard:** Operation responsibilities are assigned to three assistants located at the Warfield Air National Guard Base in Middle River: fiscal (comptroller), property (chief of supplies and services) and real property (base civil engineer).

## STATE SURFACE MAINTENANCE OFFICE

**MISSION:** The State Surface Maintenance Program provides administrative management and technical support to keep Maryland Army National Guard equipment and vehicles mission ready.

**PROFESSIONAL SKILLS:** Heavy mobile equipment and automotive mechanics, machinists, welders, metal body workers, painters, canvas/leather specialists electronics mechanics, optical instrument artillery and small arms repairers. In all, 127 federal technicians maintain 31,778 items of equipment and earn salaries totaling more than \$3.2 million.

**MAINTENANCE FACILITIES:** The major repair facility is the Combined Support Maintenance Shop located at Havre de Grace. CSMS technicians completed more than 4,590 highly technical repair actions and 3,970 calibration and electronic alignments procedures in support of all MDARNG units.

Fifteen organizational maintenance shops and sub-shops, located in various communities around the state, provide the units in their immediate geographical area with routine maintenance services and repairs required on all types of equipment. The 72 technicians employed

in these shops completed in excess of 7,369 services and repair actions during FY91.

**OPERATION DESERT STORM:** MDARNG maintenance facilities and technicians processed over 500 vehicles and trailers for Southwest Asia. The equipment was cited by each mobilization station as being exceptionally maintained.

**THE ENVIRONMENT:** All shop-generated wastes including oil, antifreeze and solvents are recycled thus preserving precious resources for future generations.

**MAJOR FY91 ACCOMPLISHMENTS:**

- Fielded new equipment into the Maryland Army National Guard worth more than \$2.75 million dollars.
- Depot-level rebuilding programs for select trucks, generators and signal equipment totalling more \$250,000.
- Processed more than 36,180 requests for repair parts worth more than \$1.6 million to the Maryland Army National Guard.
- Provided \$476,000 to employ 235 soldiers to assist maintenance programs at unit level.



*DOWN TO THE METAL: Staff Sgt. Curtis J. Meadows, assigned to the Surface Maintenance Office in Havre de Grace, grinds a rusted area on 2 ½ ton truck. (Photo by Lt. Col. James Degatina)*

- Overhauled and refurbished 25 water trailers. These trailers are also used to support community and non-profit organization events such as walk-a-thons and scouting jamborees.

## SELECTIVE SERVICE

**MISSION:** The Selective Service System seeks a state of readiness that will ensure timely induction of sufficient untrained manpower to the Department of Defense in the event of mobilization or national emergency.

**MOBILIZATION:** The Maryland National Guard's five-member Selective Service Detachment, a component of the national Selective Service System, works together with a six-member Selective Service Reserve Detachment. Within 24 hours following mobilization, these detachments must be able to establish a Selective Service state headquarters in Maryland and six area offices to support and maintain 41 local boards and one district appeal board.

**PRE-MOBILIZATION:**

- Inform Maryland males of the requirement to register upon reaching age 18;
- Recruit and train the 210 uncompensated civilian volunteer Maryland Board members to fairly and uniformly apply the Selective Service Law and protect the individual rights of all registrants.

**ACTIVITIES:** Since January 1, 1980, more than 491,413 Maryland men have registered. The detachment trains all 210 local board members and the 26 MDARNG recruiter augmentees designated to operate the six area offices. The detachment also furnishes liaison officers to the Military Entrance and Processing Station for annual mobilization training.

**PUBLIC AWARENESS:** The detachment promotes public awareness of Selective Service registration by delivering public service announcements to Maryland radio and television stations. It operates exhibits at county fairs and other public shows, including the annual Armed Forces Day Open House at Andrews Air Force Base which attracts nearly one million people.

Its members speak to school and civic groups. Gov. William Donald Schaefer, Mayor Kurt L. Schmoke and numerous county executives and county councils have issued proclamations in support of Selective Service registration.

## MARYLAND DEFENSE FORCE

**MISSION:** The Maryland Defense Force, reactivated in 1983, is organized to provide direct emergency assistance to Maryland citizens in the event of natural or civil disasters, working with civil authorities and the Maryland National Guard in the preservation of life, protection of property and maintenance of law and order.

**MEMBERSHIP:** All voluntary and open to men and women age 17 or older who possess the interest and ability to benefit from training in an unpaid status until

ordered to active state service. A high percentage of the members have had prior military service.

**ORGANIZATION:** After an extensive reorganization, the Defense Force consists of the following:

- Headquarters and Headquarters Detachment and Training Command located at the Pikesville Armory.
- Eight support battalions headquartered within three designated regions—western, central, eastern—across Maryland.



- Twenty-five support companies, with support teams, located in state armories within the three regions.

**TRAINING:** Individual and unit training conducted throughout the command in accordance with established schedules. Specialized school courses, ranging from basic to command and staff courses, are offered during weekend training by the training command at various locations. All training is supported by qualified MDF instructors augmented by personnel from the Maryland Emergency Management Agency, Maryland State Police and the MDARNG.

**PROGRAMS AND PROJECTS:**

- Family assistance support given to members of the 290th MP Company mobilized for Operation Desert Shield/Desert Storm.
- Direct involvement with the Maryland Emergency Management Agency (MEMA) resulting in such activities as:
  - Continuous joint training at the county and state levels

- Participation in command post exercises to test agency capabilities
- Specialized training of support teams charged with responding to natural or civil disasters
- Command representation on the Governor's Emergency Management Agency Advisory Board
- Command briefings for the adjutant general
- Community Support
  - Color guard ceremonies at Fort George G. Meade, U.S. Naval Academy and Memorial Day Services at the Maryland Veterans Cemetery at Crownsville
  - Control and security for the annual Crisfield Crab Derby
  - Parade support for the annual Preakness Day Parade
  - Plantings in concert with the Tree-mendous Maryland Program

## MARYLAND EMERGENCY MANAGEMENT AGENCY

**MISSION:** Ensure that the State of Maryland is prepared, when emergencies overwhelm local resources, to:

- Protect the public peace, health, safety and preserve the lives and property of Marylanders
- Restore vital services in the aftermath of natural or civil disasters
- Speed recovery of communities affected by natural or civil emergencies

**MAJOR RESPONSE OPERATIONS**

- Propane incident, Perryville, Cecil County, July  
Organized state response to the propane explosion that hit downtown Perryville, displacing some 100 residents. Agencies responding included State Fire Marshal, whose office investigated the origin and cause of the explosion; MEMA provided liaison support among the town, county and state; Maryland State Police furnished 25 troopers for site security and traffic control; Department of Human Resources provided counseling and other human services; Department of Aging assisted in relocation of senior citizens; Department of Economic and Employment Development and the Office of Planning, assisted with future redevelopment of the affected areas and long-term housing; Department of Health and Mental Hygiene assisted with medical care and the State Highway Administration provided 10 trucks and 30 workers to relocate the victims and their belongings.
- Patapsco Valley Tree Farm stump fire, Baltimore County, Feb.—Organized state's response and assistance to include: Department of the Environment, conducted air sampling and technical assistance; Military Department, provided a 2 1/2-ton van for command and control; Department of Transportation, provided lighting sets for night operations; State Fire Marshal, monitored and provided technical assistance and MEMA, provided liaison support between the county and state.

- Severe weather, Allegany, Garrett and Washington counties, April—Coordinated response to assistance for restoration of power for water supply company;
- Gas tanker fire, Allegany County, June—Coordinated state assistance when an 8,500 gallon gasoline tanker overturned in downtown Cumberland. Responding were the Departments of the Environment, Military Department, State Highway Administration, Maryland State Police, State Fire Marshal and MEMA.
- Hazardous material incident, Cecil County, November, 1991 Coordinated state assistance to the acid mist cloud.
- Drought/Fire, Allegany County, November—Coordinated response: to include State Fire Marshal, whose office coordinated with local fire departments; Dept. of Natural Resources, Forestry Division, provided workers to contain and put out fires; Military Dept., provided a gasoline tanker for refueling fire equipment at the scene; State Highway Administration, provided an 1800 series water tanker; Maryland State Police and Military Dept., provided helicopter support; Department of Environment, provided technical assistance for disinfecting water and hauling water tanks; Red Cross and Salvation Army provided food and drink Civil Air Patrol flew mission to check on distress beacon and MEMA provided liaison support among the towns, counties and state.

**MAJOR EXERCISES, PLANS AND PROGRAMS**

- Increased statewide awareness in security procedures and terrorism prevention at the outset of Operation Desert Shield.
- Conducted a hurricane recovery exercise, Hugo II, in June. Participants from state, federal and private organizations attended the exercise.
- CALVEX 91—A Maryland full-scale exercise conducted as part of a simulated accident at Calvert Cliffs Nuclear Power Plant, November 1991.
- Storm awareness—conducted the sixth annual con-

ference with the Maryland Department of Natural Resources and National Weather Service. More than 125 participants from various state, federal and local government organizations, and local media, attended.

- Participated and assisted in 82 state and local exercises.
- Obtained federal grant for national urban search and rescue task force in Montgomery County.
- Participated in the U.S. Coast Guard on-scene coordinator, regional response team exercise.
- Developed and established the state rapid response team program.
- Developed a hazard mitigation plan for Montgomery County.
- Developed a cold weather plan and recovery plan.
- Published emergency preparedness planning guide for Maryland schools and the Maryland emergency operations plan.
- Appointed state radio amateur civil emergency service officer and installed base station.
- Upgraded Federal National Radio System (FNARS), allowing for automated unattended operation.
- Upgraded the Emergency Information System (EIS) to provide uninterrupted power to the network computers.
- Installed EIS map draw program and EIS/C version 3.6 and trained personnel on its use.
- Installed VHF low-band mobile radios capable of using all state frequencies.
- Annual Radiological Field Instrument Exchange Program:
  - Exchanged 1,200 kits consisting of 2,800 radiological instruments.
  - Repaired 800 instruments.
  - Calibrated 8,758 radiological instruments.

**CHEMICAL STOCKPILE EMERGENCY PREPAREDNESS PROGRAM:**

- Helped develop a state budget for CSEPP to include the needs of state and local agencies.

- Met with representatives from the eight Army installations, the Federal Emergency Management Agency, and the ten states/local jurisdictions involved.
- Participated in Service Response Force Exercise 1991.
- Reported to the Emergency Management Advisory Council/State Emergency Response Commission and other public forums about the status of CSEPP.
- Visited the Johnston Atoll Chemical Agency Disposal System facility, on Johnston Island in the Pacific.
- Installed CSEPP alert and notification telephone system.

**TRAINING**

- Provided software and trained 17 local jurisdictions for Hurricane Evacuation Model (HURREVAC)
- Conducted Emergency Broadcast System workshops.
- Sponsored, conducted or participated in 25 federally approved state and local emergency management training courses involving 430 participants.
- 54 MEMA and local emergency management personnel completed emergency management home study courses.

<b>INCIDENT RESPONSE:</b>	
• Nuclear Power Plants	21
• Hazardous Materials	11
• Radiological	1
• Flooding	5
• Thunderstorm	5
• Forest Fire	3
• Drought	1
• Bomb	1
• Other	23
• Total	71



## ADJUTANTS GENERAL OF MARYLAND

1794.....	Henry Carberry	1884.....	James Howard
1807.....	Samuel T. Wright	1892.....	Henry Kyd Douglas
1810.....	John Kilty	1896.....	L. Allison Wilmer
1811.....	John Gassaway	1900.....	John S. Saunders
1817.....	Richard Harwood, of Thomas	1904.....	Clinton L. Riggs
1835.....	John N. Watkins	1908.....	Henry M. Warfield
1856.....	John Wilmot	1912.....	Charles L. Macklin
1858.....	Nicholas Brewer, of John	1916.....	Henry M. Warfield
1864.....	John S. Berry	1920.....	Milton A. Reckord
1869.....	George H. Bier	1966.....	George M. Gelston
1871.....	Charles H. McBlair	1970.....	Edwin Warfield III
1874.....	Frank A. Bond	1980.....	Warren D. Hodges
1880.....	J. Wesley Watkins	1987—.....	James F. Fretterd

### HISTORY AT WORK



*50 YEARS SINCE: Maj. Gen. James F. Fretterd, l-r, the adjutant general, Gen. Edwin H. Burba Jr., commander in chief, U.S. Army Forces Command and Gov. William Donald Schaefer review the troops during ceremonies at Fort Meade commemorating the 50th anniversary of the 29th Infantry Division mobilization for World War II. (Photo by Sgt. Ed Bard.)*

## OPERATION DESERT SHIELD/STORM MARYLAND NATIONAL GUARD

More than 750 Maryland National Guard soldiers and airmen were called up for Operation Desert Shield/Storm serving in the Persian Gulf and in the continental United States.



*Spc. Aaron T. Smothers, 290th Military Police Company, Maryland Army National Guard, hands a miniature flag to a young parade goer as he pauses during the Preakness Parade. (Photo by Spc. Rick Roth)*

Those units were:

<u>Unit</u>	<u>Location</u>	<u>Total</u>	<u>Date Activated</u>	<u>Date Returned</u>
290th Military Police Company	Towson	116	Nov. 15, 1990	April 22, 1991
200th Military Police Company	Salisbury	118	Nov. 15, 1990	May 22, 1991
1229th Transportation Company	Crisfield	180	Nov. 19, 1990	May 18, 1991
29th Air Traffic Control Group	Edgewood	45	Dec. 11, 1990	May 10, 1991
135th Mobile Aerial Port Flight	Middle River	57	Dec. 27, 1990	May 29, 1991
135th Civil Engineering Flight	Middle River	12	Dec. 7, 1990	May 15, 1991
135th Tactical Clinic	Middle River	9	Jan. 24, 1991	April 15, 1991
135th Security Police Flight	Middle River	8	Feb. 13, 1991	March 31, 1991
175th Security Police Flight	Middle River	17	Feb. 13, 1991	May 15, 1991
Company C, 1st Battalion 20th Special Forces Group	Glen Arm	85	Feb. 20, 1991	May 17, 1991
Company B, 2nd Battalion 20th Special Forces Group	Glen Arm	85	Feb. 20, 1991	May 17, 1991
135th Resource Management Squadron	Middle River	4	Feb. 22, 1991	May 30, 1991
175th Resource Management Squadron	Middle River	8	Feb. 25, 1991	May 28, 1991

This mobilization was the largest for the Maryland National Guard since World War II. It was the first for the Maryland Army National Guard since the Korean War. The Maryland Air National Guard was called up in 1968 following the Pueblo Incident.

"Our Army and Air Guard units mobilized quickly and efficiently," said Maj. Gen. James F. Fretterd, the adjutant general. "I was really impressed. Our citizen-soldiers and citizen-airmen performed excellently before, during and after mobilization. Their professionalism was obvious to all."